



Lyndon White
**Practitioner/
Contracts Director**
ADR Dial Before You
Dispute Limited



The FIDIC integrity management committee (IMC) is a standing working committee of FIDIC. Appointed by the FIDIC board, the IMC is composed of experienced industry participants as well as experts in the field of anti-corruption. The IMC's primary functions are to create, sustain and lead initiatives for FIDIC to promote integrity and to raise awareness about identifying, mitigating and preventing corrupt conduct which causes corruption in the delivery and management of the world's-built infrastructure.

This *State of the World* report contains data analytics, commentary and conclusions based upon global performance data covering the past few years. The IMC endorses the recommendations of the report and these recommendations identify forward-looking actions necessary to address and combat corruption.

The IMC considers that communication and education is a continuously evolving requirement and it is necessary for the effective mitigation of corruption, with the ultimate goal of preventing corruption.

Notably, the IMC assists with combatting corrupt conduct through development and providing guidance through different platforms, including training, webinars and online media. The IMC encourages members of the built infrastructure community, including those who have witnessed corrupt conduct or who have experienced its damaging effects on reputation and cost, to talk about their experiences. This dialogue will promote transparency and ensure integrity prevails in the long run.

Through execution of an annual work plan, the IMC also participates in initiatives, including:

- Contributing to the drafting of anti-corruption wording in the FIDIC suite of contracts.
- Participating in global and local anti-corruption events including UNGASS.
- Interacting with multilateral development banks and non-governmental organisations to understand and to raise awareness of existing anti-corruption activities and tools that could be implemented.
- Development of industry-specific tools regarding integrity.

Furthermore, IMC members embed themselves into forums on topical matters to ensure that integrity is a topic which underpins discussions and activities in the built environment.

As you read this report, please ask yourself and your organisation can partner with the FIDIC IMC and likeminded individuals in the promotion of integrity. This may include, but is not limited to, activities that advocate integrity and fight against corruption in the global marketplace.

