

## CURRICULUM VITAE

1. Family name: **OPREA**
2. First names: **ALINA VALENTINA**
3. Date of birth: 7 August 1966
4. Nationality: Romanian
5. Civil status: Married

6. Education:

|   |   |
|---|---|
| Institution                             | University of Civil Engineering Bucharest, Faculty of Railways, Roads and Bridges |
| Date: from (month/year) to (month/year) | September 1985 – June 1990  |
| Degree(s) or Diploma(s) obtained:       | Chartered Civil Engineer (Railways, Roads and Bridges)                            |

|   |  |
|---|--|
| Program                                 | FIDIC program of mentoring for adjudicators and arbitrators of Mr. Gwyn Owen |
| Date: from (month/year) to (month/year) | 2006 – 2007 (12 months)  |
| Degree(s) or Diploma(s) obtained:       | Adjudicator  |

|   |  |
|---|--|
| Program                                 | The FIDIC Trainers Assessment Workshop, Londra, 2011 |
| Date: from (month/year) to (month/year) | December 2011  |
| Degree(s) or Diploma(s) obtained:       | FIDIC accredited trainer                             |

|   |   |
|---|---|
| Program                                 | Train the trainers, code C.O.R. 242401, by SC Bocasoft SRL, Bucharest, Romania, |
| Date: from (month/year) to (month/year) | 27 October - 11 November 2017   |
| Degree(s) or Diploma(s) obtained:       | Accredited Trainer, code C.O.R. 242401  |

7. Language skills: (Mark 1 to 5 for competence, 1 being very well)

| Language | Reading | Speaking | Writing |
|----------|---------|----------|---------|
| Romanian | 1       | 1        | 1       |
| English  | 1       | 1        | 1       |
| French   | 1       | 2        | 2       |
| German   | 3       | 4        | 4       |

8. Member of professional organizations; lists on adjudicators/dispute boards members

- Dispute Resolution Board Foundation
  - Past Country Representative for Romania (past, 2006 - 2019)
  - Past Director of DRBF Region 2 (past)
- DRBF EurAsia
  - Founder
- SIDiR Poland
  - Listed on the Polish National List of Adjudicators of SIDiR (past)
  - Certificate of independent consultant, expert and adjudicator (past)
- ARIC Romania

*Alina Valentina Oprea*

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- Listed on the Romanian National List of Adjudicators of ARIC
- Affiliate member of ARIC
- All Experts expert – offered international contractual consultancy – Construction Law (mostly, FIDIC contracts (from January 2009 up to April 2018, when the web site was closed)

#### 9. Particular Technical Expertise

- **FIDIC** contracts; adjudication; claims and disputes; arbitration (ICC Paris)
- Accredited FIDIC trainer
- Accredited mediator
- Dispute boards
- Prevention of disputes; adjudication; arbitration, mediation; facilitation
- Organizing conferences/training sessions
- Project management
- Contract management
- Procurement procedures - European Commission
- International relationship
- Highways and structures design
- Civil engineering

#### 10. Dispute Resolution, **FIDIC** Contracts and Project Management Courses and Experience:

- Adjudicator in **FIDIC** 1999 Yellow and Red Books
- Trainer for dispute boards within **FIDIC** contracts
- Trainer for **FIDIC** conditions of contract in Romania, with ARIC:
  - Red, Yellow and Green Books
  - in claims, disputes and dispute boards in relation with **FIDIC** conditions of contracts
- Dispute Resolution Board Foundation – Country Representative for Romania 2006-2019 and Director of DRBF Region 2
- DRBF - listed on the dispute board members list of the President of DRBF
- SIDiR – listed on the National List of Adjudicators and experts of Poland
- ARIC - listed on the National List of Adjudicators of Romania
- Romanian National Company of Motorways and National Roads – Dispute Boards contact person; negotiator of claims and disputes; dealing with Claims, Disputes, Arbitration for all the foreign financed contracts (FIDIC contracts and services contracts); project and contract management (since 1998)
- Trained under Mr. Gwyn Owen's pupillage program for arbitrators/adjudicators under **FIDIC** mentoring program (2006 – 2007)
- Trainee in several (over 20) **FIDIC/** claims/ disputes/ adjudication/ Dispute Board chairing courses provided by European Construction Ventures (all 4 modules), Dispute Resolution Board Foundation, Cornerstone Seminars, ARIC – Romanian Association of Civil Engineers, Romanian International Chamber of Commerce
- Participant at FIDIC Contracts and/or dispute resolution conferences (24)
- Project management courses (7)

#### 11. Publications (see, also, on <http://alinaoprea.com/publications>):

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- **FIDIC** 1999 – Advantages and Disadvantages for Parties (*in Romanian, in “Road and Bridges” Magazine*)
- **FIDIC** 1999 – Engineer’s Determination (*in Romanian, in “Road and Bridges” Magazine*)
- **FIDIC** 1999 – Termination of Contract by the Employer – International Practice (*in Romanian, in “Road and Bridges” Magazine*)
- **FIDIC** 1999 – Contractor’s Claims; Employer’s Claims (*in Romanian, in “Road and Bridges” Magazine*)
- Spotlight of the DRBF Representative for Romania (*in English, in DRBF Forum Newsletter*)
- About the 7<sup>th</sup> Annual International Conference of DRBF (*in Romanian, in “Road and Bridges” Magazine*)
- Mentoring Pilot Program (*in English, in DRBF Forum Newsletter*)
- Pupillage with Master Gwyn Owen – Resolution of Disputes in International Contracts (*in Romanian, in “Road and Bridges” Magazine*)
- Conditions of Contract **FIDIC** – Seminars in Romanian Language (*in Romanian, in “Construction Magazine”*)
- How to Become a Good Adjudicator – the Pupillage Mentoring Scheme of Mr. Gwyn Owen (*in English, in SIDiR Bulletin*)
- Dispute Board Presentation Sets the Stage for Expansion in Romania (*in English, in DRBF Forum Newsletter*)
- Seminars in Romanian Language regarding **FIDIC** Conditions of Contract (*in Romanian, in “Road and Bridges” Magazine*)
- Remedies to Encountered Risks of Road Infrastructure Projects (*in English, in DRBF Forum Newsletter*)
- DRBF EurAsia - the beginning (*in English, in DRBF Forum Newsletter*)
- Other articles in the DRBF Forum Newsletter

12. Other skills: Computer literacy, Microsoft Office – Word, Excel, Power Point, Adobe Acrobat etc.

13. Present position:

EXPERT PREMIUM SOLUTIONS SRL (Owner and General Director)

- **FIDIC** Contract expert;
- **claim expert in FIDIC contracts**

Oprea Alina-Valentina PFA (“Oprea Alina-Valentina - Authorized Person”)

- **FIDIC Contract expert;**
- **claim expert in FIDIC contracts**

Adjudicator in Dispute Adjudication Boards running or listed on the lists with potential dispute boards members in several contracts

Authorized **FIDIC** trainer

„Oprea Alina Valentina, Mediator Office”

- Authorized mediator

National Company of Road Infrastructure Administration:

*Alina Valentina Oprea*

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- Dealing with contractual issues, claims, disputes and arbitrations within **FIDIC** Contracts and other types of contracts, within the Arbitration and Claims Department
- Dispute Adjudication Board contact/reference person

Dispute Resolution Board Foundation - DRBF:

- Past Country Representative for Romania
- Past Director of Region 2

DRBF EurAsia, DRBF Chapter for Europe and Asia

- Founder

#### 14. Years within the firm:

- Adjudicator in FIDIC contracts – 10 years
- Authorized FIDIC Trainer – 12 years with ARIC; 8 years with FIDIC Geneva
  - Out of which 12 years working with FIDIC contracts
- Oprea Alina-Valentina - Authorized Person – 7 years
  - Out of which 7 years in the field of infrastructure development
  - 7 years of working with international companies and contracts
  - 7 years in contractual claims analysis/management
  - 7 years working with FIDIC contracts
  - 7 years working in English and Romanian language (read, spoken and written)
- EXPERT PREMIUM SOLUTIONS SRL – 1 year
  - Out of which 1 year in the field of infrastructure development
  - 1 year of working with international companies and contracts
  - 1 year in contractual claims analysis/management
  - 1 year working with FIDIC contracts
  - 1 year working in English and Romanian language (read, spoken and written)
- „Oprea Alina Valentina, Mediator Office” – 7 years
- National Company of Road Infrastructure Administration – 26 years
  - Out of which 26 years in the field of infrastructure development
  - 26 years of working with international organizations, companies and contracts
  - 16 years in contractual claims analysis/management
  - 21 years working with FIDIC contracts
  - 26 years working in English and Romanian language (read, spoken and written)
- Dispute Resolution Board Foundation – DRBF – 13 years
  - Out of which 13 years of working with international organizations, companies and contracts
  - 13 years in contractual claims analysis/management
  - 13 years working with FIDIC contracts
  - 13 years working in English and Romanian language (read, spoken and written)
- DRBF EurAsia – 11 years

#### 15. Key qualifications:

- Contract expert
- Claims expert

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- I am an adjudicator (preventing and solving disputes within contracts - FIDIC and other kind of contracts)
- I am a civil engineer – roads, bridges (structures) and railways
- I am an experienced trainer (in FIDIC contracts, claims and disputes in Romania; dispute adjudication boards - internationally)
- I am an international speaker in conferences and seminars – in the field of FIDIC contracts, construction contracts and generally in the field of disputes in infrastructure projects
- Authorized mediator
- presentation and communication skills
  - course: strategic planning and realization of transport infrastructure, including practical training course of presentations and communications skills, organized by Dutch Government and NEA, 11 – 30 October 2004, Holland
  - practical course, Achieve Global, Sinaia, Romania, 4 days, second half of June 2008
  - Public Speaking, 7.10-9.12.2019, Bucharest, AS Training and Coaching, Andy Szekely
- I have experience in management of claims and disputes occurred during implementation of construction and services contracts (**FIDIC** and other forms of contracts):
  - working within the Employer’s organization (Romanian National Company of Motorways and National Roads – dealing with disputes since 2004; since 2008, winning, together with the RNCMNR team and sometimes together with legal and technical advisers, all the disputes my unit within RNCMNR was involved in – about 70 million Euro),
  - advising clients, as contract and claim expert, within Oprea Alina-Valentina - Authorized Person and EXPERT PREMIUM SOLUTIONS SRL
  - advising clients as Oprea Alina-Valentina PFA and within EXPERT PREMIUM SOLUTIONS SRL - contract management
  - participating at courses, seminaries, workshops with this subject,
  - participating in Dispute Adjudication Board procedures and hearings in dispute adjudication procedures within FIDIC contracts in Romania,
  - participating at the FIDIC Adjudicator Pupilage Mentoring Program of Gwyn Owen,
  - as adjudicator/dispute adjudication board member, and
  - Last, but not least, as expert in Construction Law – AllExperts web site <http://www.allexperts.com/expert.cgi?m=12&catID=914&expID=107993>
- I am familiar with the procedures of European Commission (DIS Manual, ISPA Manual, Practical Guide for ISPA, PHARE and SAPARD – public procurement procedures), necessary for procurement and the implementation of the projects financed by European Commission, and procurement procedures of the World Bank (IBRD).
- I was involved in the management of the road/bridges/motorway works: terms of reference and technical specifications, tender documents, assessment of tenders, member of several evaluation committees, implementation, coordination and management of works in **FIDIC** conditions of contract – works, and in service contracts.
- Familiar with the relationships between international organizations (national and/or professional)
  - working within International Cooperation Unit within Romanian National Company of Motorways and National Roads (organizing 2 international conferences in road professional area),
  - attending the course on strategic planning and realization of transport infrastructure, organized by Dutch Government and NEA, 11 – 30 October 2004, Holland and
  - organizing 4 international successful (in terms of topics, number of participants and loss/profit) DRBF conferences: 7th Annual International DRBF Conference (May 2007), and 1st, 2nd and 3rd DRBF Regional Conferences (on October 2009, June 2010,

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October 2011) , and 1 DRBF special conference for the Romanian Government Representatives, on 24 March 2011

- Experience in road and bridge design (working in the Designing Institute for Road, Water and Air Transport IPTANA Bucharest, Romania – for 3 years).

**16. Professional Experience Record:**

**Date:** March 2019 - Present  
**Location:** Bucharest, Romania  
**Company:** EXPERT PREMIUM SOLUTIONS SRL (owner)

**Description:** Contract (FIDIC and other forms) expert, claim expert – in the Engineer’s organization and in the Contractor’s organization, negotiator, facilitator

FIDIC contracts trainer (FIDIC Conditions of Contract; management of claims and dispute settlement in general, in infrastructure contracts)

**Projects as claim and contract expert in FIDIC contracts:**

- **SIDERIDRAULIC (Contractor):** CL7 Construction of the Waste Water Treatment Plant Darmanesti and of the Waste Water Treatment Plant Targu Ocna (2015-present)

**Date:** 2012 – March 2019  
**Location:** Bucharest, Romania  
**Company:** Oprea Alina-Valentina PFA (Oprea Alina-Valentina Authorized Person)

**Description:** Contract (FIDIC and other forms) expert, claim expert – in the Engineer’s organization and in the Contractor’s organization, negotiator, facilitator

FIDIC contracts trainer (FIDIC Conditions of Contract; management of claims and dispute settlement in general, in infrastructure contracts)

**Projects as claim and contract expert in FIDIC contracts:**

- **Eptisa Romania (Engineer):** Technical Assistance for the Management of the Project and Supervision of the Works – Extension and Rehabilitation of the Water and Waste Water Infrastructure in Iasi County” – for 15 works contracts, 2012 - 2017

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- **Eptisa Romania (Engineer):** Technical Assistance for Issuing of the Application for the Cohesion Fund, of the Tender Dossiers for the Works and Supervision Contracts and Supervision of the Works for Modernization of the Water and Waste Water Infrastructure in Suceava County” – for 12 works contracts, 2012 - 2017
- **Acvatot SA (Contractor):**
  - CL8 Rehabilitation and extension of transmission pipes, distribution network and sewerage network in agglomeration Pitesti, City Bradu
  - CL11 Rehabilitation and expansion of transmission pipes, distribution network and sewerage network in agglomeration Topoloveni
  - HD-CL9: Rehabilitation and extension of transmission pipes, distribution networks and sewerage networks in Deva and Simeria
- **Hidroconstructia (Contractor):**
  - Contract CL11 Extension and Rehabilitation of the Water and Waste Water Infrastructure in Balcesti
  - Contract CL7 Extension and Rehabilitation of the Water and Waste Water Infrastructure in Dragasani
- **SIDERIDRAULIC (Contractor):** CL7 Construction of the Waste Water Treatment Plant Darmanesti and of the Waste Water Treatment Plant Targu Ocna (2015-March 2019)

**Date:** 2007 - Present  
**Location:** Romania  
**Position:** Adjudicator / dispute adjudication board member in Dispute Adjudication Boards running; listed on the lists with potential dispute boards members in several contracts

**Description:** Preventing/solving disputes within FIDIC contracts

**Adjudicator:**

- Buzau Waste Water Treatment Plant – FIDIC Yellow Book
- Rehabilitation of streets in Sibiu – FIDIC Red Book

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- Beclean, Bistrita-Nasaud County, Waste Water Treatment Plant, FIDIC Yellow Book
- Cluj County, Integrated Waste Management Center, FIDIC Yellow Book
- Cluj County, Integrated Waste Management Center, FIDIC Yellow Book (second appointment)
- Dolj County, Integrated Waste Management System, FIDIC Yellow Book

**Date:** Presently  
**Location:** Bucharest, Romania  
**Company:** Oprea Alina-Valentina Mediator Office  
**Description:** Mediation

**Date:** 2006 - Present  
**Location:** from Romania  
**Company:** DRBF; DRBF EurAsia  
**Position:** DRBF Country Representative for Romania (2006-2019); DRBF Region 2 Director, DRBF EurAsia founder and coordinator

**Description:** Promoting the dispute board concept for preventing and solving disputes in Romania, in the Region and in the World through:

- Training sessions (FIDIC contracts, dispute boards), both public and in-house
- emails, letters to public and private institutions/companies
- conferences - 4 international and 1 special successful (in terms of topics, number of participants and loss/profit) DRBF conferences:
  - 7<sup>th</sup> Annual International DRBF Conference (May 2007), and
  - 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> DRBF Regional Conferences (on October 2009, June 2010 and October 2011)
  - DRBF conference for the Romanian Government Representatives, 24 March 2011

**Date:** April 2004 - presently:  
 - April 2004 – March 2005: Deputy Director, Community Programs Division  
 - March 2005 – June 2006: Head of ISPA Contracts Unit for National Roads, within ISPA Agency  
 - June 2006 - May 2009: Head of Monitoring and

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Reporting Unit, within ISPA Agency  
- June 2009 - September 2011: Head of Claims, Disputes and Arbitration Unit  
- September 2011 - presently: expert within Claims, Disputes and Arbitration Units within the Projects Division / Legal Department

**Location:**

Bucharest, Romania

**Company:**

Romanian National Company of Motorways and National Roads (RNCMNR) - became, after, Romanian National Company of Infrastructure Administration (RNCIA)

**Position:**

Dealing with Claims, Disputes and Arbitration, under different positions within RNCMNR; Head of Unit / Deputy Director of Division of EU Financed Projects / **FIDIC** expert

**Description:**

- Preventing/advising on problems/claims/disputes within works (**FIDIC**) and service contracts of the Romanian National Company of Motorways and National Roads;
- Participating in dispute adjudication and in arbitration procedures (over 30 procedures)
- Preparing and coordinating the preparation of the position of the Employer in the disputes referred to the Dispute Adjudication Board; since May 2009, we won all the disputes (about 40 million Euro) referred to the DAB, in whose preparation I was involved
- Advising on contractual and in dispute board matters in the projects, in the preparation of the tender/contract documents and conditions of contract for works and service contracts and in the implementation phase of these contracts
- In-house training for the RNCMNR staff in **FIDIC**, claims and dispute issues

**Date:**

June 2006 - May 2009

**Location**

Bucharest, Romania

**Company**

Romanian National Company of Motorways and National Roads (RNCMNR)

**Position**

Head of Monitoring and Reporting Unit, within ISPA Agency

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## Description

- Monitors and reports (to different bodies and institutions) on the implementation of the **FIDIC** 1999 road works and supervision contracts financed by the European Commission – 10 ISPA projects (Widening to 4 lanes of National Road 5 Adunatii Copaceni – Giurgiu; Construction and Rehabilitation of Motorway Bucharest – Constanta, lots 4 and 5 – Drajna-Fetesti and Fetesti-Cernavoda; Rehabilitation of National Road 6, Craiova-Drobeta Turnu Severin; Construction of Sibiu by-pass; Rehabilitation of National Road 6, Drobeta Turnu Severin – Lugoj; Technical Assistance for preparing the design and tender documents for Drobeta Turnu Severin – Lugoj road section, Lugoj by-pass, adjoining infrastructure of Calafat-Vidin bridge over Danube; Construction of Deva-Orastie motorway; Technical assistance for preparation of the design and tender documents for motorway sections: Nadlac-Arad, Orastie-Sibiu including Sebes by-pass, Lugoj-Deva; Construction of Lugoj by-pass; Technical assistance for preparation of design and tender documents for rehabilitation of Zalau-Alesd road section, for rehabilitation of Galati/Vaslui-Crasna-Albita road section, for construction of Alexandria and Caracal by-passes and for other 12 by-passes): about 500 km roads rehabilitation, 170 km of motorway (new construction and rehabilitation) and 12 road by-passes for cities in Romania and on many other projects for developing the road transport infrastructure in preparation
- Proposes solutions for successfully implementation of the contracts
- Participates in monitoring meetings and committees for these projects, with consultants, contractors, ministries of Transport and Public Finances, European Commission representatives
- Deals with contractor's and employer's claims and disputes; dealing with disputes; since 2008, winning, together with the RNCMNR team and sometimes together with legal and technical advisers, all the disputes my unit within RNCMNR was involved in – about 30 million Euro from 2008 to 2009; DAB contact person of RNCMNR
- Elaborates the technical procedures for the activities carried on within the Unit, and within entire ISPA Agency

**Date: from (month/year) to (month/year)**  
**Location**

March 2005 – June 2006  
Bucharest, Romania

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|--|--|
| <b>Company</b>                                 | Romanian National Company of Motorways and National Roads (RNCMNR)   |
| <b>Position</b>                                | Head of ISPA Contracts Unit for National Roads, within ISPA Agency   |
| <b>Description</b>                             | <ul style="list-style-type: none"> <li>• Participates in tender committees</li> <li>• Ensures the implementation of 7 <b>FIDIC</b> works contracts, of about 220 km, in value of 180 million Euro (from technical and financial point of view) and services contracts, in accordance with the EC procedures (DIS, ISPA, and PRAG Manual) and the Romanian Laws - 3 ISPA projects (Widening to 4 lanes of National Road 5 Adunatii Copaceni – Giurgiu; Rehabilitation of National Road 6, Craiova-Drobeta Turnu Severin; Rehabilitation of National Road 6, Drobeta Turnu Severin – Lugoj); about 330 km roads rehabilitation</li> <li>• Deals with contractor's and employer's claims and disputes and with Dispute Adjudication Board matters within these <b>FIDIC</b> 1999 contracts; DAB contact person of RNCMNR</li> <li>• Monitors and elaborates proposals in order to improve the Quality Management Manual, the System Procedures and Process Procedures of the ISPA Agency and of the Romanian National Company of Motorways and National Roads;</li> <li>• Elaborates the Technical Procedures for the activities carried on within the ISPA Contracts Unit for National Roads, and within whole ISPA Agency;</li> </ul> |
| <b>Date: from (month/year) to (month/year)</b> | April 2004 – March 2005  |
| <b>Location</b>                                | Bucharest, Romania   |
| <b>Company</b>                                 | Romanian National Company of Motorways and National Roads (RNCMNR)   |
| <b>Position</b>                                | Deputy Director, Community Programs Division   |
| <b>Description</b>                             | <ul style="list-style-type: none"> <li>• Supervises the elaboration of the Application Form\ Project Fiche for each proposal made by RNCMNR SA in order to obtain European Funds for implementation of road projects;</li> <li>• Participates in the Tender Evaluation Committees;</li> <li>• Supervises the elaboration of Tender Dossiers, the organization of tenders, the negotiations of contracts, preparation of the contracts;</li> <li>• supervises the implementation (from technical and financial point of view) of <b>FIDIC</b> 1999 works and of the services contracts, in accordance with the EC procedures (DIS, ISPA, and PRAG Manual) and the Romanian Laws; 6 ISPA projects (Widening to 4 lanes of National Road 5 Adunatii Copaceni – Giurgiu; Construction and Rehabilitation of Motorway Bucharest – Constanta, lots 4 and 5 – Drajna-Fetesti</li> </ul>   |

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and Fetesti-Cernavoda; Rehabilitation of National Road 6, Craiova-Drobeta Turnu Severin; Construction of Sibiu by-pass; Rehabilitation of National Road 6, Drobeta Turnu Severin – Lugoj; Technical Assistance for preparing the design and tender documents for Drobeta Turnu Severin – Lugoj road section, Lugoj by-pass, adjoining infrastructure of Calafat-Vidin bridge over Danube; Construction of Deva-Orastie motorway): about 330 km roads rehabilitation, 95 km of motorway (new construction and rehabilitation), involving works in value of 330 million Euro

- Supervises the elaboration of the procedures for the European Commission EDIS process of the ISPA Agency;
- Supervises the elaboration of the financial reports, budgets and cash flow for the ISPA projects, eligible costs and non-eligible costs, as well as for the PHARE projects;
- Supervises the elaboration of the amendments to the Financing Memoranda;
- Coordinates the activity of the departments within Division of the Community Programs in order to ensure a suitable implementation of the contracts financed by the European Commission through ISPA and PHARE;
- Deals with contractor's and employer's claims and disputes, as well as with the DAB matters; DAB contact person of RNCMNR

**Date: from (month/year) to (month/year)**

November 2003 - April 2004

**Location**

Bucharest, Romania

**Company**

Romanian National Company of Motorways and National Roads (named, at that time, National Administration of Roads)

**Position**

Head of Department of Preparation of Technical Documentations for Community Programs

**Description**

- Ensures the preparation of all Romanian road projects to be financed by European Union through ISPA
- Ensures the preparation of the Terms of Reference for the Consultants, in view of the elaboration of design for works rehabilitation of national roads and construction of motorways (Pre Feasibility Study, Feasibility Study, Detailed Design and Working Drawings phase)
- Participates in committees for tenders evaluation organized for awarding of the design contracts
- Supervises and verifies (from technical point of view inclusive) the elaboration of the technical

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documentation; supervises the obtaining of all approvals and permits necessary for construction; supervise the elaboration of the documentations for land acquisitions necessary for the works rehabilitations of national roads and construction of motorways; Supervises the elaboration of the design for relocation/protection of utilities;

- Organizes together with the consultants Public Consultations and all activities in order to obtain the environmental permit; supervises the elaboration of the Environmental Impact Assessment;
- Coordinates the elaboration of the Applications Forms and project fiches in order to obtain the funds from European Commission through ISPA and PHARE;
- Supervises from technical point of view, the implementation of **FIDIC** 1999 works and service contracts, up to and including the taking over of the Works.
- Deals, from technical point of view, with contractor's and employer's claims and disputes within **FIDIC** 1999 contracts

**Date: from (month/year) to (month/year)**

August 2002 – November 2003

**Location**

Bucharest, Romania

**Company**

Romanian National Company of Motorways and National Roads (named, at that time, National Administration of Roads)

**Position**

Highway Engineer within the ISPA Implementation Unit

**Description**

- Ensures implementation, from procedural, financial and technical point of view, of the services and **FIDIC** 1999 works contracts (up to the final taking over of the works) financed by the European Union through ISPA funds;
- based on the cash-flows received from the consultants, prepares the request of funds and the prognosis of payments.

**Date: from (month/year) to (month/year)**

August 2001 – August 2002

**Location**

Bucharest, Romania

**Company**

Romanian National Company of Motorways and National Roads (named, at that time, National Administration of Roads)

**Position**

Highway Engineer within the Technical Documentation, Agreements and Permits Office (Department of Road Infrastructure Programs Preparation)

**Description**

- Deals with the technical aspects of future road and motorway programs (to be executed up to 2015) in Romania.

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- Analyzes the feasibility studies for rehabilitation of roads and execution of motorways (approx. 700 km of roads and motorways): checks the drawings, technical and economic documentation, in accordance with the standards and contract requirements.

|  |   |
|--|---|
| <b>Date: from (month/year) to (month/year)</b> | June 1998 – August 2001   |
| <b>Location</b>                                | Bucharest, Romania  |
| <b>Company</b>                                 | Romanian National Company of Motorways and National Roads (named, at that time, National Administration of Roads)   |
| <b>Position</b>                                | Highway Engineer within the Division of International Financed Programs - Technical Preparation Unit  |
| <b>Description</b>                             | <ul style="list-style-type: none"> <li>• Technical preparation, implementation of <b>FIDIC</b> contracts regarding road rehabilitation works in the frame of “Romanian Road Rehabilitation Programs II, III and IV”, financed by IBRD, EBRD, EIB, PHARE (about 45 contracts, including 1500 km of roads to be rehabilitated).</li> <li>• Technical evaluation of contractors’ offers in the bidding process for the works contracts in 2<sup>nd</sup>, 3<sup>rd</sup>, and 4<sup>th</sup> rehabilitation programmes.</li> </ul> |
| <b>Date: from (month/year) to (month/year)</b> | November 1993 - June 1998   |
| <b>Location</b>                                | Bucharest, Romania  |
| <b>Company</b>                                 | Romanian National Company of Motorways and National Roads (named, at that time, National Administration of Roads)   |
| <b>Position</b>                                | Highway Engineer within the Department of International Economic and Technical Cooperation  |
| <b>Description</b>                             | <ul style="list-style-type: none"> <li>• Involved in international cooperation between Romanian road organizations and other international road governmental or professional organizations (i.e. PIARC - Permanent International Association of Road Congresses, IRF - International Road Federation, etc.), involving preparation, organization, attending of seminars, workshops, meetings, conferences, correspondence, road data collection for international organizations, etc.</li> </ul>                                |
| <b>Date: from (month/year) to (month/year)</b> | October 1990 – November 1993  |
| <b>Location</b>                                | Bucharest, Romania  |
| <b>Company</b>                                 | Designing Institute for Road, Water and Air Transport (IPTANA - SA), Bucharest  |
| <b>Position</b>                                | Highway Engineer within the Bridge Department   |
| <b>Description</b>                             | <ul style="list-style-type: none"> <li>• Involved in designing work for several bridges (new and to be rehabilitated) located on European, national and county roads in Romania (feasibility studies, technical design, tender documents, working drawings), including preparation of all</li> </ul>  |

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drawings and calculations, in accordance with the standards and contract requirements.

Career development courses:

1. courses of MS-DOS and WINDOWS attended in the Railways Staff Preparation Center, Bucharest, between 1991 and 2001; Romania
2. 3 courses of English language, attended in the Railways Staff Preparation Center, Bucharest, in 1991, 1996 and 2001, obtaining the highest grades; Romania
3. course of AutoCAD 12, attended in the Polytechnic Institute Bucharest, in 1992; Romania
4. Courses on procurement of works and services, organized by the National Administration of Roads, BCEOM and the World Bank in Bucharest, in 1998 and 2000; Romania
5. seminar on management of transport infrastructure projects, in the frame of the Regional Infrastructure Program, organized by National Administration of Roads and Booz Allen Hamilton in Bucharest, in 2001; Romania
6. practical training courses on "New **FIDIC** and Contract Conditions" organized by Hyder Consulting Limited and European Construction Ventures Ltd. In 2001 and 2002, in Bucharest, Romania
7. workshop on implementing ISPA Transport Measures, organized by Delegation of the European Commission in Romania, 1-2 November 2002, Moeciu – Brasov, Romania
8. seminar on tendering and contracting under **FIDIC** Conditions of Contract, in respect of the Commissions Procurement rules (Practical Guide), organized by Delegation of the European Commission in Romania in Romania, December 2002, Bucharest, Romania
9. seminar on tendering; contracting; Practical Guide; **FIDIC** organized by Ministry of Public Works, Transport and Housing, Bucharest, December 2002, Romania
10. seminar on public procurement for the projects financed by the European Commission, organized by the European Commission - DG Enlargement, 26-28 March 2003, in Brussels; Belgium
11. seminar on the management of claims and Dispute Adjudication Board, organized by the European Construction-Ventures, 16-17 June 2003, Brussels; Belgium
12. workshop on new PRAG, organized by the EC Delegation in Romania, 24-25 June 2003, Bucharest, Romania
13. The New **FIDIC** Conditions of Contract Training, held by European Construction Ventures Ltd, - selection and preparation of new Conditions of Contract **FIDIC**, management of claims and use of the Dispute Adjudication Board under the New **FIDIC** Conditions of Contract, 24 - 25 September 2003, UK Embassy, Bucharest, Romania
14. Study visit: Payment Procedures, Project Management and MIS Reporting System; Road Interchanges, Bridge Structures, organized by Louis Berger S.A., Greece, 23 - 30 November 2003
15. Seminar: Technical and Financial Supervising Aspects regarding the Implementation of Contracts financed by European Commission through ISPA, organized by Louis Berger S.A., Sighisoara, 12 -.15 February 2004, Romania
16. Basic Project Cycle Management, Maastricht School of Management, Sinaia, Romania, 23-26 March 2004

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17. ISPA Public Procurement with Practical Preparation to Use National Procurement Law Compliant with EC Directives, 6 April 2004, Bucharest, Romania
18. The 4<sup>th</sup> Annual International Conference of the Dispute Resolution Board Foundation, 18-19 June 2004, Berlin, Germany – participant
19. Course: strategic planning and realization of transport infrastructure, including training course of presentations and communications skills, organized by Dutch Government and NEA, 11 – 30 October 2004, Holland
20. Training Programme “Improving the Level of Infrastructure Project Cycle Management and Contracting in Romania and Bulgaria - Transport”, ECORYS Nederland BV and European Commission (DG Regio), Bucharest, Romania, September 2005 and May 2006
21. The 6<sup>th</sup> Annual International Conference of the Dispute Resolution Board Foundation, 6-7 May 2006, Budapest, Hungary - participant
22. Participating at the translation in Romanian language of the **FIDIC** conditions of contract, in the frame of the actions organized by Romanian Association of Consultant Engineers, 2006, Bucharest, Romania
23. Courses for formation of a Romanian List of Adjudicators, organized by Romanian Association of Consultant Engineers, 2006-2007, Bucharest; Romania
24. Training under the Romanian International Chamber of Commerce for harmonization of the **FIDIC** rules and the actual Romanian legislation – May 2006, Romania
25. Course on **FIDIC**: “The practical management of contract claims and the resolution of disputes under 1999 FIDIC Conditions of Contract”, European Construction Ventures, Bucharest, Romania, 9-10 October 2006
26. One of the two representatives of Romanian National Company of Motorways and National Roads in working group within the project of harmonization of the **FIDIC** conditions of contract with the Romanian Legislation, project implemented by the Ministry of Public Finances in Romania, 2006, Romania
27. Course: Sectoral Operational Programme Transport / Preparation of Projects / **FIDIC** / Project Management, March 2007, Gura Humorului, Romania
28. Articles (regarding **FIDIC** Conditions of Contracts, dispute boards, contract management) published in:
  - a. “Roads and Bridges” Review, Romania
  - b. “Dispute Resolution Board Foundation Newsletter”, U.S.A.
  - c. “Construction Review”, Romania
  - d. SIDiR Bulletin, Poland
29. Participant at the **FIDIC** Adjudicator Pupilage Mentoring Scheme of Gwyn Owen, listed on **FIDIC** President’s list of adjudicators and President Elect of DRBF, 2006-2007
30. Participating and successfully organizing the 7<sup>th</sup> Annual International Conference of Dispute Resolution Board Foundation in Bucharest, Romania, 11 May 2007
31. Training in claims and disputes, organized by EVC and **FIDIC**, including “The Responsibilities and Duties of Dispute Adjudication and Dispute Boards (DB) under **FIDIC** (1999 Edition) and MBD Contracts”, 9 May 2007, Bucharest, Romania
32. Training under DRBF “Chairing and Single Member Dispute Board Workshop”, 10 May 2007, Bucharest, Romania

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33. Seminars of 1 day each: about FIDIC Conditions of Contracts - general conditions; extension of time – when?; about dispute adjudication boards – in house trainer for the employees of Romanian National Company of Motorways and National Roads, Bucharest, Romania, December 2007; February-March 2008
34. Training on **FIDIC** Conditions of Contracts, ARIC (Romanian Association of Consulting Engineers), Bucharest, Romania, 27-28 March 2008
35. Management of projects, organized by Kepner-Tregoe, Sinaia, Romania, 12-15 June 2008
36. Presentation and Communication Skills, Achieve Global, Sinaia, Romania, 4 days, 19-22 June 2008
37. Management of risk in PPP and concession contracts, Louis Berger and Michael Burnett, Sinaia, Romania, 29-30 August 2008
38. Trainer for FIDIC conditions of contract – Red, Yellow and Green Books – and for claims and disputes (15 by now, starting with March 2008)
39. Trainer for in house training sessions (about 10, between 2008 and 2010) in FIDIC and dispute board matters for the Romanian National Company of Motorways and National Roads
40. FIDIC Users Conference, 1– 2 December 2008, London, U.K.
41. DRBF conference (participant and speaker); DRBF training: “Dispute Resolution in Multicultural Environments”, at the 9th DRBF Annual International Conference, London, U.K., 15 May 2009
42. The 9th DRBF Annual International Conference, London, 16-17 May 2009 – attendance and speaker
43. Seminar: “Responsibilities and duties of dispute adjudicators and parties to disputes under FIDIC (1999 Edition), ECV+FIDIC+DRBF, 8-9 June 2009, Brussels, Belgium
44. Seminar: “The FIDIC Claims – Making, Defending and Resolving Claims under the FIDIC 1999 Contracts”, Cornerstone, Zagreb, Croatia, 24-25 September 2009
45. The First Regional DRBF Training and Conference Ever, Bucharest, 30-31 October 2009, Bucharest, Romania – organizer (President of the Conference), chairman of conference session and speaker
46. Trainer re FIDIC conditions of contract – Red, Yellow and Green Books – and re management of contract, of claims and disputes (about 20 cursuri pana acum, incepand din octombrie 2008, plus 4 as assistant of trainer, in March-June 2008)
47. FIDIC Users Conference, December 2009, London, U.K.
48. FIDIC Users Conference, February 2010, Abu Dhabi, United Arab Emirates
49. Participation at Construction Conflict Conference, May 2010, London
50. Participation at the 10th DRBF Annual International Conference, Istanbul, May 2010 – attendance and speaker
51. The 2nd Regional DRBF Workshop and Conference – Understanding Dispute Boards, Bucharest, 9-11 June 2010, Bucharest, Romania – organizer and chairman of conference and workshop sessions and speaker
52. 4th Biennial Conference on Construction from Conception to Completion, 17-18 September 2010, Brussels – speaker

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53. Training program for mediators, MEDIEREA.RO, Bucharest, Romania, 4-17 October 2010
54. FIDIC Users Conference, 30 Nov – 2 Dec 2010, London, U.K.
55. FIDIC Contracts – Latest Development - Conference, Cairo, Egypt, 9-10 January 2011
56. The FIDIC MDB Harmonized Major Works (Construction) Contract Conference, 27-28 January 2011, Brussels, Belgium,
57. Construction Contracts Forum, Jeddah, Saudi Arabia, 19-20 February 2011 – speaker
58. Seminar (3 sessions): About FIDIC Conditions of Contracts – trainer for the new employees of Romanian National Company of Motorways and National Roads, Bucharest, Romania, March 2011
59. DRBF Regional Conference, Vienna, Austria, 8-9 April 2011
60. Introduction to International Adjudication – Conference, Kings College, London, UK, 28-29 June 2011
61. Workshop “How to Use Dispute Boards” – trainer and organizer, within the 3<sup>rd</sup> DRBF Bucharest Regional Conference, Romania, 6 October 2011
62. The 3<sup>rd</sup> DRBF Bucharest Regional Conference – speaker and organizer, Romania, 7 October 2011
63. Participant at the **FIDIC** trainers assessment workshop, London, 2011, , for accreditation as a FIDIC trainer, module I
64. Participant at the **FIDIC** Users Conference, Doha, Qatar, 22-23 February 2012
65. Participant at the seminar “The New Romanian Code of Civil Procedure” (Indaco and Clubul de Drept Social Costel Galca), Bucharest, Romania, 10 September 2012
66. Participant at the Public Procurement Course under Romanian Law, Bucharest, 15-19 October 2012
67. Participant at the FIDIC Accreditation Assessment, Jordan, November 2012, for accreditation as a FIDIC trainer, module II
68. Participant at the conference “VIAC Roadshow 2014 in Bucharest - the new Vienna Rules - quality arbitration at your doorstep”, Bucharest, 23 January 2014.
69. Participant at the International FIDIC Users Conference, London, 2-3 December 2014
70. Participant at the workshop “Advanced Techniques for Dispute Settlement”, London, 4 December 2014
71. Participant, at the workshop “Claims and Defence in construction contracts”, London, 4 December 2014
72. Participant at the training course “Dispute Adjudication Boards for FIDIC Contracts – Practical Guide for Using and Understanding the DAB in the FIDIC Conditions of Contract”, Cornerstone Seminars, authorized FIDIC trainer, Bucharest, Romania, 10-11 March 2015
73. Participant at the FIDIC-EFCA-ARIC Regional Infrastructure Conference, 12-13 March 2015, Bucharest, Romania
74. Participant at the DRBF workshop for Dispute Board advanced practitioners, Genoa, Italy, 21 May 2015
75. Participant at the XVth DRBF International Conference, Genoa, Italy, 22-23.05.2015
76. Participant at online trainings of **FIDIC** contracts and dispute settlement

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77. Participant at trainings and conferences re personal development and business – community Lorand Soares Szasz, Bucharest, June 2016 – present
78. Participant and speaker at the Regional Conference of DRBF, Sofia, 3-4 November 2016
79. Participant at the DRBF workshop “DB Experienced User and Practitioner Workshop”, Sofia, Bulgaria, 3.11.2016,
80. Participant at the training, made by Cornerstone Seminars, authorized supplier of FIDIC courses, “**FIDIC** claims - Understanding, issuing, defence and settlement, in FIDIC 1999 Yellow Book Contracts”, 27-28.01.2017, Bucharest, Romania
81. Participant at the advanced workshop “DISPUTE BOARDS—ADVANCED, WITH PEER REVIEW”, 24 May 2017, Madrid, Spain,
82. Participant at the DRBF's 17th Annual International Conference “Grab the Bull by the Horns! How To Face, Avoid And Solve Project Disputes Early”, Madrid, 25-26 May 2017.
83. Participant at the training for trainers, code C.O.R. 242401, supplied by SC Bocasoft SRL, 27 October - 11 November 2017, Bucharest
84. Participant at trainings and conferences re personal development and business – community Andy Szekely, Bucharest, September 2018 – present
85. Participant at the ITS (Intelligent Traffic Systems) training, European Investment Bank, Bucharest, 25 October 2018
86. Participant at the training course” National Romanian Contracts”, European Investment Bank (trainer Bogdan Oprea), 10 December 2018
87. Participant at the Workshop “Dispute Board Advanced - Experienced User and Practitioner Workshop”, 25 March 2019, Bucharest, organized by DRBF
88. Participant at the DRBF's Central & Eastern European Conference and Workshops “The Life Cycle of a DAB / DAAB - FIDIC 2017 vs. FIDIC 1999 contracts”, Monday - Wednesday, 25-27 March 2019, Bucharest, Romania
89. Participant at the conference “Bucharest Arbitration Days”, 6-7 June 2019, Bucharest, International Commercial Arbitration Court of Romania
90. Participant at the training “Speaker Elite” (public speaking) – AS Training and Coaching, community Andy Szekely, Bucharest, October-December 2019
91. Participant at business trainings – community Eusebiu Burcas, Bucharest, September 2019 – January 2020

**June 2020**

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