

# FIDIC 2010 CONFERENCE



## Managing Innovation The Way Forward

19-22 September 2010

Vigyan Bhawan, New Delhi

[www.fidic2010.org](http://www.fidic2010.org)

CONFERENCE HANDBOOK



Fédération Internationale des Ingénieurs-Conseils  
Consulting Engineers Association of India

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## Secretariats

### FIDIC 2010 Secretariat

*Saturday - Sunday, 18 - 19 September 2010*

Allure, Hotel Le Méridien, Janpath, New Delhi 110 001

Tel: +91-11-23 46 01 70 Fax: +91-11-23 46 01 71

Mob: +41-79-298 96 66 fidic@fidic.org

*Monday - Wednesday, 20 - 22 September 2010*

Room 323, 2nd Floor Vigyan Bhawan, Maulana Azad Road,  
New Delhi 110 003

Mob: +41-79-298 96 66 fidic@fidic.org

### FIDIC Secretariat

Box 311, CH-1215 Geneva 15, Switzerland

Tel: +41-22-799 49 00 Fax: +41-22-799 49 01

fidic@fidic.org www.fidic.org

### CEAI Secretariat

OCF Plot No. 2, Pocket 9, Sec. B Vasant Kunj, New Delhi 110 070

Tel: +91-11-26 13 46 44 Fax: +91-11-26 13 96 58

ceai.ceai@gmail.com www.ceaindia.org

### Conference participants and accompanying persons,

It was a privilege for India's consulting engineering industry that New Delhi was chosen as the venue for the FIDIC 2010 Annual Conference. Since India's independence, the industry has been very innovative and marched forward. Incremental innovations are the stepping stones to paradigm shifts, and the industry has been able to add to existing knowledge so that today the world is keen to share India's skills. International best practices, the core objective of FIDIC, can be best demonstrated through India's achievements.

However, delivering innovation is easy to promise, but not always that easy to deliver. In today's competitive market, risks have become greater and not always conducive to innovation. FIDIC 2010 New Delhi will explore the many facets of innovation that arise in providing the quality services required to meet ever growing demands. Plenary sessions, business sessions and workshops spread over the three days will address key aspects of how the industry is responding to the need for innovation, how organisations are handling the consequences of innovation, and the tools being developed to ensure that innovation is managed correctly at all levels, from the project level, through to firms and organisations, up to the industry level and society as a whole.

Participants will have a rare opportunity to listen to eminent specialists and business representatives from all sectors, researchers, government officials and industry leaders on how the consulting engineering industry is moving forward globally by adopting emerging new technologies and innovative business practices, as demonstrated by India's engineers.

Throughout the conference there is a lively and entertaining series of optional events and tours, and a full programme is offered for accompanying persons.

The organisers are grateful to [BST Global, USA](#) (FIDIC Conference Sponsor) and the [FIDIC 2010 New Delhi Sponsors](#) listed on page 5 for their generous support.

Welcome to Incredible India! Some participants may have visited the country before but for many it will be their first time. They will see that New Delhi has acquired an ever more modern look and experience first-hand what innovation has done for India.

Kiran Kapila, *CEAI Chair*

Gregs Thomopoulos, *FIDIC President*

### New Delhi 2010 Steering Committee

Gregs Thomopoulos, *President, FIDIC*

Kiran Kapila, *Chairman, CEAI*

Adam Thornton, *Treasurer, FIDIC*

### FIDIC Executive Committee

Gregs Thomopoulos, *USA, President*

Geoff French, *UK, Vice-President*

Adam Thornton, *New Zealand, Treasurer*

Patrick Batumbya, *Uganda*

Akihiko Hirotsu, *Japan*

Pablo Bueno Tomás, *Spain*

Bisher Jardaneh, *Jordan*

Andreas Gobiet, *Austria*

Jae-Wan Lee, *Korea*

### Organising Committee (CEAI)

Kiran Kapila, *ICT (Chair)*

Subhash Mehrotra, *Mehro Consultants (Chair, Core Committee)*

Rajendra Kumar Gupta, *DFCCIL (Treasurer)*

Srikumar Ghosh, *CES (Chair, Business Programme Committee)*

Poonam Kapila, *(Social Coordinator)*

A. Sethi, *(Consultant, Social Programme)*

Prashant Kapila, *ICT (Young Professionals Committee)*

Dr Sunil Abrol, *CDC*

Dr Samarjit Chatterjee, *S. Chatterjee & Associates*

Dr Raghuram Ekambaram

Amitabha Ghoshal, *STUP*

O.P. Goel

Ramesh Kehar, *ICT*

C.D. Puri, *Scott Wilson India*

Lt Col. Arun Sharma, *CEAI*

Shivani Tripathi, *CEAI*

P.B. Vijay

Sangeeta Wij, *ICTSDEL*

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[www.bstglobal.com](http://www.bstglobal.com)

## Venues

The 2010 New Delhi Conference takes place at the Vigyan Bhawan, Maulana Azad Road, New Delhi 110 003; tel.: +91-11 23 36 44 15; fax: +91-11 23 34 31 67. It is strategically located in Lutyens Delhi near the President's Estate and India Gate. Overlooking lush green lawns, the centre is within walking distance of the Gallery of Modern Art, the National Museum and other sites of interest.

The Sunday, 19 September 2010, Welcome Reception is in the main conference hotel, the Hotel Le Méridien, Janpath, New Delhi 110001 (tel: +91-11-23 71 01 01; fax: +91-11-371 69 96; www.starwoodhotels.com)

The Monday morning, 20 September 2010, Opening Ceremony and the remainder of the conference programme take place in the Vigyan Bhawan.

The optional Monday evening, 20 September 2010, Local Colour Night takes place in the Taj Palace Hotel Gardens, Sardar Patel Marg, Diplomatic Enclave, New Delhi 110 021 (tel: +91-11- 26 11 02 02; fax: +91-11-26 11 08 08; www.tajhotels.com).

The Gala Dinner on Wednesday, 23 September 2010, takes place at the Hotel Leela Kempinski, Diplomatic Enclave, Chanakyapuri (tel: +91-11-39 33 12 34; Fax: +91-11-39 33 12 35; www.theleela.com).

FIDIC meetings prior to the conference on Saturday and Sunday, 18 and 19 September 2010, take place in the main conference hotel, the Hotel Le Méridien. There are coach transfers each morning and evening between the Vigyan Bhawan and the conference hotels (Le Méridien; Imperial; Shangri-La; Claridges; Park; Ramada Plaza; Taj Mahal) located within three kilometres of the Vigyan Bhawan.

## Registration

Registration is at the Ganesha Foyer, Ground Floor, Hotel Le Méridien, as follows:

Saturday, 18 September	14.00 - 17.00
Sunday, 19 September	09.00 - 17.00

Registration is in the Plenary Hall Foyer, Ground Floor, Vigyan Bhawan, as follows:

Monday, 20 September	08.00 - 17.00
Tuesday, 21 September	08.30 - 17.00
Wednesday, 22 September	08.30 - 12.00

Participants receive a conference bag with conference materials and an envelope containing conference badges and event vouchers. Registration materials will not be handed over unless full payment is confirmed. Payment by credit card is accepted upon registration. Requests for the cancellation of a conference

registration must have been made by 15 August 2010 to FIDIC. Refunds for the conference registration and for optional events will be made after the conference.

For changes of bookings for tours: in principle, changes cannot be accepted. However, depending on the availability of places, for exceptional reasons changes can sometimes be arranged by the FIDIC 2010 Secretariat and ITH that provides the conference's optional tours. To change a conference event or optional tour, please contact the Secretariat. For some conference and optional tours the number of places is limited, so late bookings cannot always be accepted.

### Badges and vouchers

Admission to conference events, both business and social, is by badge and/or voucher. Please wear your badge at all times. Vouchers can be kept in the badge holder for convenience. Badges are colour coded as follows:

Participants	Dark blue
Young Professionals	Light blue
Accompanying Persons	Green
FIDIC Executive Committee	Purple
Conference organisers	Pink
Conference invitees and press	Red

### Hotels

Hotel accommodation in the conference hotels should be arranged directly with hotels or through the hotel booking agent, ITH. The conference hotels are:

Hotel Le Méridien, Janpath, New Delhi 110 001

Tel: +91-11-23 71 01 01; Fax: +91-11-371 69 96; [www.starwoodhotels.com](http://www.starwoodhotels.com)

Imperial Hotel, Janpath, New Delhi 110 001

Tel: +91-11-23 34 12 34; Fax: +91-11-23 34 22 55; [www.theimperialindia.com](http://www.theimperialindia.com)

Shangri-La Hotel, 19 Ashoka Road, Connaught Place, New Delhi 110 001

Tel.: +91-11- 41 19 19 19; Fax: +91-11-41 19 19 88

Claridges Hotel, 12 Aurangzeb Road, New Delhi 110 011

Tel: +91-11-39 55 50 00; Fax: +91-11-23 01 06 25; [www.claridges-hotels.com](http://www.claridges-hotels.com)

Park Hotel, 15 Parliament Street, New Delhi 110 001

Tel: +91-11-23 74 30 00; Fax: +91-11-23 74 40 00; [www.theparkhotels.com](http://www.theparkhotels.com)

Ramada Plaza Hotel, 19 Ashoka Road, New Delhi 110 001

Tel: +91-11-43 55 55 55; Fax: +91-11-43 55 55 56; [www.ramadaplazadelhi.com](http://www.ramadaplazadelhi.com)

Taj Mahal Hotel, 1 Mansingh Road, New Delhi 110 011

Tel.: +91-11-23 02 61 62; Fax: +91-11-23 02 60 70; [www.tajhotels.com](http://www.tajhotels.com)



### Transport

New Delhi is easily accessible by air and has an efficient road and rail network. Air and rail links and two national highways connect New Delhi to other major cities. The Delhi Metro Rail, Delhi Transport Corporation buses, taxis and auto-rickshaws are the main public transport services available. The conference hotels and the conference venue are a 30-40 minute drive from New Delhi's Indra Gandhi International Airport and the two main railway stations, New Delhi Station and Nizamuddin Station, are within 15 to 20 minutes driving time.

Participants can arrange with the hotel booking agent ITH for transfers by chauffeur-driven car to and from the Indra Gandhi International Airport, noting that the Hotel Le Méridien, the main conference hotel, includes transfers in some of its special conference rates. All the airport's domestic terminal buildings are located within walking distance of each other and there is a complimentary shuttle bus service every 20 minutes between the domestic and international terminals.

The airport has two taxi operators: Easy Cabs (+91-11-43 43 43 43; located at international and domestic arrivals) and Meru Cabs (+91-11-44 22 44 22; located in domestic arrivals). Booking counters are available inside the arrival halls and payment can be made with credit/debit cards.

The underground rail system, buses and taxis are the main modes of transport in New Delhi. Air-conditioned and non air-conditioned chauffeur-driven cars can be hired from various other car rental agencies. Charges vary according to the type of car, distance and usage. Agencies include Easy Cab and Meru Cab.

The most comfortable way to get around New Delhi is by taxi, which are not hard to find. Yellow-top taxis are readily available and the fare is metered. Rides can be pre-arranged in hotels or found on the city streets. Fares are determined by either meters or negotiation. If choosing to negotiate, make sure to agree on a price before beginning a trip. If a price cannot be agreed upon, take another taxi as there are plenty to choose from. To avoid any misunderstanding, make sure to carry around a map of the city with the desired destination distinctly marked.

### Travel

India has an extensive network of international and domestic flights. All major airlines fly to Delhi. Domestic air links connect Delhi from all the major cities in the country. Air India, India's national carrier, and two major private airlines, Jet Airways and Kingfisher Airlines, hold the largest market share and serve the main cities, major towns and tourist destinations. There are also many budget carriers, including SpiceJet, Indigo, GoAir, JetLite, and Kingfisher Red.

## Accompanying Persons Programme

The Accompanying Persons Programme comprises the Welcome Reception (Sunday), Opening Ceremony (Monday) and Gala Dinner (Wednesday).

### Optional tours and tour organiser's desk

Staff at the conference welcome desk located next to the registration desk will handle inquiries about optional tours, conference events, the Accompanying Persons Programme, and post-conference tours. Tickets for some tours and events will be available for purchase on site. Participants wishing to change bookings should contact the FIDIC 2010 Secretariat. The possibility to change and exchange bookings is limited.

### Conference coach transfers

Participants wearing conference badges can board coaches that transfer participants between the conference hotels and the conference venue each morning and evening. Coaches are also provided as follows: Sunday evening - from the conference hotels other than the Hotel Le Méridien to the Welcome Reception (Hotel Le Méridien), and return; Monday morning - from the conference hotels to the Opening Ceremony at the conference venue (Vigyan Bhawan), and return; Monday evening - from the conference hotels to the optional Local Colour Night (Taj Palace Hotel Gardens), and return; Wednesday evening - from the conference hotels to the Gala Dinner (Hotel Leela Kempinski), and return.

### Gala Dinner

Gala Dinner seating at tables is reserved by presenting the Gala Dinner voucher found in the registration pack to the Gala Seating Desk as follows:

Ganesha Foyer, Ground Floor, Le Méridien Hotel

Saturday, 18 September	14.00 - 17.00
Sunday, 19 September	09.00 - 17.00

Plenary Hall Foyer, Ground Floor, Vigyan Bhawan

Monday, 20 September	12.00 - 17.00
Tuesday, 21 September	08.30 - 17.00
Wednesday, 22 September	08.30 - 12.00

The voucher is countersigned as a seating ticket at the seating desk when participants select a seat on a first come first, serve basis. Participants wishing to be seated as a group should arrange for a member of the group to bring a signed voucher for each member of the group.

### Climate and clothing

The conference takes place at the beginning of autumn in India and although humid, the temperature in New Delhi at this time of the year, is pleasant. The mean temperature during the day is 15 to 28 °C. While light cotton clothing is advisable during excursions and tours, business dress is recommended for conference events.

Recommended are:

**Welcome Reception:** smart casual or national dress

**Opening Ceremony:** business suit

**Conference Sessions and Local Colour Night:** smart casual

**Gala Dinner:** business attire or national dress (black tie, optional)

### Internet, mail, messages and deliveries

Internet facilities are available during normal conference hours for conference participants wearing badges on Monday - Wednesday, 14 - 16 September 2010, in Room 316, 2nd Floor, Vigyan Bhawan. Printers are not available.

A message board is available outside the FIDIC 2010 Secretariat in the Room 323, 2nd Floor, Vigyan Bhawan. Participants should check the board regularly to receive and post messages. Most of the conference hotels operate well-equipped business centres. Incoming express courier deliveries, parcel, letters, faxes, phone calls, and email messages can be received by the FIDIC 2010 Secretariat as follows:

Saturday - Sunday, 18 - 19 September 2010

**FIDIC 2010 Conference Secretariat**

Allure, Hotel Le Méridien

Janpath, New Delhi 110 001

**Tel:** +91-11-23 46 01 70

**Fax:** +91-11-23 46 01 71

**Mob:** +41 79 298 96 66

**fidic@fidic.org**

Monday to Wednesday, 14 - 16 September 2009

**FIDIC 2010 Conference Secretariat**

Room 323, 2nd Floor, Vigyan Bhawan

Maulana Azad Rd, New Delhi 110 003

**Mob:** +41 79 298 96 66

**fidic@fidic.org**

Major items for delivery to the conference organisers or to a conference participant via the organisers should be sent to:

### CEAI

QOCF Plot No. 2, Pocket 9, Sec. B, Vasant Kunj, New Delhi 110 070

Tel: +91-11-26 13 46 44

Fax: +91-11-26 13 96 58

ceai.ceai@gmail.com

www.ceaindia.org

The FIDIC 2010 Secretariat is unable to handle outgoing communications. These should be sent using a hotel business centre or the Internet Café.

### Language and translation

The conference language is English. However, the national language is Hindi. Simultaneous translation is not available for the conference sessions. English is commonly used in all business transactions.

### Indemnity, insurance and security

While every care is taken to ensure a comfortable and pleasant conference, kindly note that the organisers are not responsible for any mishaps during the conference. Participants and accompanying persons are advised to organise their own personal insurance, by taking out whichever insurance they consider necessary. For all events during the conference, the registration fees do not include provision for the insurance of participants against personal accidents, sickness, theft or property damages. It is recommended that they take out medical insurance for the duration of their trip to India. Hepatitis A and typhoid vaccinations are recommended. A Yellow Fever vaccination is required for visitors from yellow fever infected areas. The conference hotels and venue and the venues for social events will provide security arrangements; tour coaches will be accompanied by security personnel.

### Banking and currency

Most banks are open from 10.00 to 14.00 from Monday to Friday, and some banks offer extended banking hours. India's currency is the Indian Rupee (INR) available in denominations of INR 1, 2, 5, 10, 20, 50, 100, 500 and 1000. The conversion rate is approximately 1 USD = INR 46. All international credit cards are widely accepted in major hotels, restaurants, department stores, etc. Facilities for banking and exchanging foreign currency are available at banks and at most hotels. There are also accredited exchange offices in the city. Travellers' cheques are usually accepted in large hotels, some restaurants and major stores. Otherwise, they must be cashed at an exchange office or bank. All banks do not accept travellers' cheques. Foreign currency can be exchanged at exchange offices, banks, hotels and major department stores (always check the exchange rate as it varies greatly). Banks usually offer the best rate of exchange. Airports

and most major hotels provide exchange services and Automatic Teller Machines for cash withdrawals. 24-hour ATM kiosks are also located in major shopping centers and in many neighborhood markets. Foreigners have no restrictions on the amount of foreign currency or travellers' cheques, provided a declaration form is completed on arrival. It is illegal to exchange money through the black market

### **Tipping**

Tipping in India is a common practice. In hotels, porters and room service attendants are generally tipped at the end of the stay. However, the amount of tip varies depending on the type of services rendered and the type of establishment. In restaurants, the tip to waiters is around 10-15% of the bill. In major hotels, a service surcharge is added to the bill to tipping is discretionary. Tipping a taxi or three-wheeler driver is common (10% of the fare is reasonable).

### **Drinking water, smoking and local customs**

Most of India's tap water is unfit for consumption. Restaurants offer treated drinking water, but it is advisable to drink bottled water (either packaged drinking water or mineral water) from bottles with seals intact. Visitors should be aware of religious and social customs; smoking in public is banned. When visiting temples visitors may be required to remove their footwear and cover their heads.

### **Special meals**

Conference lunches and coffee break items will contain no pork or lard; vegetarian food will also be served or indicated as such. For dietary requirements for the optional tours that include meals, please contact the FIDIC 2010 Secretariat. Alcohol-free tables will be available at the Gala Dinner.

### **Binder and presentations**

A conference handbook is distributed to each participant in the registration pack. It contains the abstracts of presentations and session programmes. All texts and presentations that were supplied by speakers will be available on the conference website, [www.fidic2010.org](http://www.fidic2010.org), immediately after the conference.

Supporting materials for FIDIC meetings (agenda, reports, minutes, etc.) are available on the conference website via the conference Diary. Most are publically accessible; some internal documents require a password (available from the FIDIC Secretariat) to access the FIDIC Internal website, [www.fidic.ch](http://www.fidic.ch). Speaker preparation is in Room 312/3, 3rd Floor, Vigyan Bhawan (08.30 - 17.00, Monday to Wednesday, 20 - 22 September 2010). Speakers are asked to check their presentations and presentation slides beforehand and to hand them to the

organisers' assistant in the speakers' preparation room as early as possible on the day of their presentation.

### **Photographs**

A photographer will be present at the main events and conference sessions, and participants. Selected photos will be made available for download on the conference website, [www.fidic2010.org](http://www.fidic2010.org).

### **Shopping and tax-free shopping**

Delhi boasts many exclusive and high-end shopping enclaves as well as more traditional, older shopping areas. DLF Emporio Mall (Vasant Kunj), Select City Walk (Saket), DLF Promenade (Saket) and Ansal Plaza (August Kranti Marg) are among the new shopping destinations in Delhi that feature luxury brands. Janpath, Connaught Place, Chandni Chowk, South Extension, and Khan Market offer more conventional products. Shops are usually open between 11.00 and 19.00.

### **Electricity supply**

Electricity in India is 240 Volts/50 Hertz. Outlets generally accept the following types of plugs that have two round pins or three round pins arranged in a triangle.

### **Payphones**

Unlocked dual-, tri- or quad-band GSM cell phone that work on 900/1800 MHz can be used in India without paying roaming charges by buying a prepaid SIM card (available at most phone retailers all over the country) for approximately INR100.

### **Taxes**

Airport departure taxes may or may not be included in the cost of air tickets. Currently for neighbouring countries the tax is INR 150 and for international departures it is INR 500. The tax on hotel accommodation varies between 5 and 12.5%. Additional taxes on restaurant food and alcohol vary from state to state. Restaurant bills often include additional charges (such as a service tax) of 10-15% of the total cost. Payment by credit cards often attracts a surcharge.

See [www.fidic2010.org/diary](http://www.fidic2010.org/diary) for details of all FIDIC meetings, including agenda.

### Wednesday - September 15

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09.00-18.00	YPMTP10 Session	Venetian, Ramada Plaza Hotel
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### Thursday - September 16

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08.30-17.00	EC Meeting 176	Room 2000, Hotel Le Méridien
09.00-18.00	YPMTP10 Session	Venetian, Ramada Plaza Hotel
19.00-23.00	FIDIC Dinner	

### Friday - September 17

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08.30-17.00	EC Meeting 176	Room 2000, Hotel Le Méridien
09.00-18.00	YPMTP10 Session	Venetian, Ramada Plaza Hotel
19.00-22.00	FIDIC-CEAI Boards Dinner	Longchamp

### Saturday - September 18

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09.00-17.00	Directors & Secretaries Meeting	Sovereign II, Hotel Le Méridien
09.00-12.00	YPMTP10 Session	Venetian, Ramada Plaza Hotel
19.00-22.00	Presidents - D&S Dinner	Belvedere

### Sunday - September 19

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07.30-10.00	Business Practice	Room 2020, Hotel Le Méridien
08.00-10.00	Membership	Room 2000/1, Hotel Le Méridien
09.00-12.00	Presidents	Sovereign II, Hotel Le Méridien
10.00-12.30	Sustainable Development	Room 2020, Hotel Le Méridien
10.00-12.30	Capacity Building	Room 2000/1, Hotel Le Méridien
12.00-13.00	QBS Task Force	Room 2010, Hotel Le Méridien
14.00-16.00	GAMA Executive Committee	Room 2010, Hotel Le Méridien
14.00-16.00	Innovation Task Force	Room 2020, Hotel Le Méridien
14.30-16.00	YPF Steering Committee	Venetian, Ramada Plaza Hotel
16.00-17.00	FIDIC-TCDPAP	Room 2000, Hotel Le Méridien

### Monday - September 20

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12.45-13.15	Press Conference	Hall 2, Vigyan Bhawan
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15.30-16.00	FIDIC-EFCA Meeting	Vigyan Bhawan
15.30-16.00	ASPAC Executive Committee	Room 303/4, Vigyan Bhawan
16.00-17.00	Session Reporters Meeting	Room 325, Vigyan Bhawan
16.00-17.30	GAMA Forum	Hall 4, Vigyan Bhawan
16.00-17.30	ASPAC Forum	Hall 5, Vigyan Bhawan
16.00-17.30	YPF Open Forum & GAM	Plenary Hall, Vigyan Bhawan
16.00-17.30	BST Seminar	Hall 6, Vigyan Bhawan

### Tuesday - September 21

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08.15-08.45	YPF - Executive Committee	Hall 4, Vigyan Bhawan
12.30-14.00	ASPAC Networking Lunch	Annexe, Vigyan Bhawan
12.30-14.00	Development Banks Lunch	Hanger, Vigyan Bhawan
12.30-14.00	Past-Presidents Lunch	Hanger, Vigyan Bhawan
16.00-17.00	FIDIC 2013 Planning Meeting	Hall 2, Vigyan Bhawan
16.00-17.00	Session Reporters Meeting	Room 325, Vigyan Bhawan
16.00-17.15	Future Leaders Workshop	Plenary Hall, Vigyan Bhawan
17.15-17.30	YPMTP 2010 Certificates	Plenary Hall, Vigyan Bhawan
17.00-18.00	ASPAC GAM	Hall 4, Vigyan Bhawan
17.30-21.30	YP Tour & Social Evening	Leave from Vigyan Bhawan

### Wednesday - September 22

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12.30-14.00	GAMA Networking Lunch	Annexe, Vigyan Bhawan
16.00-17.15	FIDIC General Assembly	Plenary Hall, Vigyan Bhawan



## Sunday - September 19

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- 14.00-16.30 **Afternoon City Tour: Optional Tour: Old and New Delhi** (optional)  
Coaches leave from the Hotel Le Méridien and return to the conference hotels.
- 17.30-18.30 Young Professionals Meet and Greet  
Henri's Bar, Hotel Le Méridien, Windsor Place
- 19.00-21.00 **Welcome Reception**  
Included in conference programme.  
Sovereign, Hotel Le Méridien, Windsor Place  
Coaches leave from the other conference hotels at 18.30. First coaches leave for hotels at 21.00. Last coach leaves at 21.30.

## Monday - September 20

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- 07.15-07.45 Coaches to the Vigyan Bhawan leave from the conference hotels  
Participants to be seated by 08.15.
- 09.00-10.30 **Opening Ceremony**  
Included in conference programme  
Plenary Hall, Ground Floor, Vigyan Bhawan  
  
Guest of Honour:  
- **Virbhadra Singh**, *Hon. Minister for Steel*  
**Kiran Kapila**, *Chair, CEAI*  
**Gregs Thomopoulos**, *President, FIDIC*
- 10.30-11.00 Refreshment Break, Plenary Hall Foyer, Vigyan Bhawan
- 11.00 Coaches return to the conference hotels from the Vigyan Bhawan
- 11.00-17.00 Three-Quarter Day Tour: **Sanskriti Kendra** (optional)  
Coaches leave from the entrance to the Vigyan Bhawan and return to the conference hotels.
- 11.00-12.30 **Delivering Innovation in Projects**  
How consulting engineers and their partners are responding to the need for innovation.

11.00-11.15 ***London 2009 Action Report***

Plenary Hall, Ground Floor, Vigyan Bhawan  
 Chair: **Gregs Thomopoulos**, *Stanley Consultants, USA*  
**Nelson Ogunshakin**, *ACE, UK*  
**Chris Cole**, *WSP, UK*

11.15-12.30 ***Plenary Session***

Plenary Hall, Ground Floor, Vigyan Bhawan  
 Chair: **Gregs Thomopoulos**, *Stanley Consultants, USA*  
**Chris Cole**, *WSP, UK*  
**Harrie Noy**, *Arcadis, Netherlands*  
**Mangu Singh**, *Delhi Metro Rail Corp., India*

12.30-14.00 Participants Lunch, Hanger, Vigyan Bhawan

14.00-15.30 ***Business Sessions***

Since infrastructure projects today tend to become severely resource intensive, the consulting engineering industry and its partners must look at how resources are generated, as well as the institutional and management aspects of innovation. There must always be a focus on the “saleability” of projects and innovative solutions that will encourage clients to demand and support innovation. Notwithstanding project-related issues, there remains the general question of how to create and sustain within a firm an environment for innovation.

**1 Drivers of Innovation**

The consulting engineering industry has a strong history of technology transfer, and FIDIC has proved adept at harnessing collective good practices into international best practices. But how far can such practices encompass the demand for innovation? Case studies will be presented that give examples of clients, contractors and consulting engineers who have delivered innovation consistently.

Hall 4, 1st Floor, Vigyan Bhawan  
 Chair: **Mahendra Raj**, *CEAI, India*  
**B.K. Chugh**, *Central Public Works Dept., India*  
**Carsten Toft Boesen**, *Niras, Denmark*  
**K.P. Abraham**, *Delhi Tourism & Transport Dev. Corp., India*  
**C.R. Alimchandani**, *STUP Consultants, India*

## 2 Research and Development to Underpin Innovation

An important barrier for innovation is the lack of effective collaboration with the various R&D institutions. The session will explore the features of R&D that are required to support innovative solutions to infrastructure challenges.

Hall 5, 2nd Floor, Vigyan Bhawan

Chair: [Rajenda Kumar Gupta](#), *Ru-Tech Services, India*

[Prof. Sanjay G. Dande](#), *IIT, Kanpur, India*

[Somenath Ghosh](#), *National Research Dev. Corp., India*

[Kaj Moeller](#), *Sweco, Sweden*

[Yvette Ramos](#), *Firstec, France*

## 3 Innovation in Project Finance

As projects become increasingly complex, so too do the mechanisms employed to finance projects. The recent financial crisis has highlighted the fragility of accepted financial sources and strategies. New options are emerging. Experts from private and public institutions will share their views and experience.

Hall 6, 2nd Floor, Vigyan Bhawan

Chair: [Geoff French](#), *Scott Wilson, UK*

[Hiroto Arakawa](#), *JICA, Japan*

[Francois Swart](#), *Bigen, South Africa*

[Amitava Basu](#), *ICT, India*

15.30-16.00 Refreshment Break, Plenary Hall Foyer, Vigyan Bhawan

### *Forums and Seminar*

16.00-17.30 *GAMA-Africa Regional Business Forum*

An overview of the market situation.

Hall 4, 1st Floor, Vigyan Bhawan

Chair: [Mayen Adetiba](#), *ACEN-Nigeria*

[Vinay Sharma](#), *AfDB, Tunisia*

[Ibikunle Ogunbayo](#), *KOA Consultants, Nigeria*

[Exaud Mushi](#), *Norplan, Tanzania*

[Zulch Lotter](#), *WSP, South Africa*

16.00-17.30 *ASPAC Asia-Pacific Regional Business Forum*

An overview of the market situation.

Hall 5, 2nd Floor, Vigyan Bhawan

Chair: *Dennis Sheehan, Opus Consultants, Australia*  
*Hamid Sharif, ADB, Manila*  
*Srimonto Ghosh, Consulting Engineering Services, India*  
*Ho Ig Kang, Cheil Engineering, South Korea*  
*Edmond Mirzakhanian, IRSCE, Iran*

- 16.00-17.30 *Young Professionals Open Forum*  
Plenary Hall, Ground Floor, Vigyan Bhawan  
Chair: *Nader Shokoufi, Tavon Consulting, Iran*
- 16.00-17.30 BST Seminar: *Making Innovation Happen*  
How to implement innovation within a company.  
Hall 3, 1st Floor, Vigyan Bhawan  
Chair: *Javier Baldor, BST, USA*  
*Eduardo Niebles, BST, UK*
- 19.00-22.00 *Local Colour Night: Taj Palace Hotel Gardens* (optional)  
Sardar Patel Marg, Diplomatic Enclave, Chanakyapuri, New Delhi, 110 021(Tel: +91-11-26 11 02 02)  
Coaches leave from the conference hotels at 18.15. First coaches leave for hotels at 22.00. Last coach leaves at 22.30.

### Tuesday - September 21

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- 07.15 Coaches for YPs leave conference hotels for the Vigyan Bhawan  
08.00-08.30 Coaches leave conference hotels for the Vigyan Bhawan

#### **Project Sustainability**

Today's innovative project is dated tomorrow: this reflects the pace of innovation. Projects are sustained only if innovation is sustained, and the framework for innovation has to be robust given that demands arise from several directions.

- 09.00-09.15 *Plenary Session: Day 1 Wrap-Up*  
Plenary Hall, Ground Floor, Vigyan Bhawan  
Chair: *Kiran Kapila, ICT, India*
- 09.15-10.30 *Plenary Session: Project Sustainability*  
Plenary Hall, Ground Floor, Vigyan Bhawan  
Chair: *Kiran Kapila, ICT, India*

Dr John Boyd, *Golder Associates, Canada*  
 Peter J. Kahn, *Pöyry, Singapore*  
 A.K. Purwaha, *Engineers India*

09.00-12.30 **Morning Tour: Qutab Minar and Lotus Temple** (optional)  
 Coaches leave from the Vigyan Bhawan, and return to the conference hotels.

10.30-11.00 Refreshment Break, Plenary Hall Foyer, Vigyan Bhawan

11.00-12.30 **Business Sessions**

#### **4 Challenges of Climate Change**

The challenges of climate change call out for innovative solutions. Case studies will be provided which demonstrate that innovative solutions can and are being conceived, designed and delivered.

Hall 4, 1st Floor, Vigyan Bhawan

Chair: *Subhash Mehrotra, Mehro Consultants, India*

*Peter Braithwaite, CH2MHill, UK*

*Sudipto Das, Ernst & Young, India*

*Noriaki Hirose, Nippon Koei, Japan*

*Mili Majumdar, The Energy Resources Institute, India*

#### **5 Inclusive Development**

The key ingredients of inclusive development are poverty alleviation, human rights, civil society participation, and ensuring environmental sustainability. The session will demonstrate why an enabling environment for sustainability is essential for inclusive development.

Hall 5, 2nd Floor, Vigyan Bhawan

Chair: *Akihiko Hirotoni, Oriental Consultants, Japan*

*Rana Hasan, ADB, India*

*Dr Uddesh Kohli, Engineering Council of India*

*Jayashree Vyas, Self-Employed Women's Association, India*

#### **6 Framework for Project Innovation**

In the current climate for increased scrutiny of corporate behaviour by civil society, it is through innovation and performance metrics that the consulting engineering industry can revalidate its commitment to social goals.

Hall 6, 2nd Floor, Vigyan Bhawan

Chair: *Andreas Gobiet, Gobiet & Partner, Austria*

Arup Roy Choudhury, *NBCC, India*  
 Flemming Pedersen, *Ramboll, Denmark*  
 Liam Speden, *Autodesk, India*  
 Peter Sebanakitta, *Uganda National Roads Authority, Uganda*

12.30-14.00 Participants Lunch, Hanger, Vigyan Bhawan

12.30-14.00 **ASPAC Asia-Pacific Networking Lunch**  
 Annexe, Vigyan Bhawan  
 Intended for participants coming from, and engaging with, firms operating in the Asia-Pacific region.

14.00-15.30 **FIDIC Business Workshops**

**A Climate Change and Sustainability**

Hall 3, 1st Floor, Vigyan Bhawan

Opportunities for consulting engineers.

Moderator: **William Wallace**, *Wallace Futures, USA*

**Rob Housome**, *Golder Associates, South Africa*

**Fahkreddine Mrabet**, *Omega Assistance, Tunisia*

**Iona Dragan**, *S.C. Pro Investment, Romania*

**Yash Saxena**, *ICT, India*

**Peter van der Kolk**, *NLingenieurs, Netherlands*

**B Best Business Practices**

Hall 4, 1st Floor, Vigyan Bhawan

The latest developments in FIDIC business best practice, including discussion of updated Quality-Based Selection guidelines.

Moderators: **Rick Prentice**, *Stantec, Canada*, & **Dr S. Chatterjee**, *S. Chatterjee & Associates, India*

**Fatma Cölasan**, *GEN-TES Engineering, Turkey*

**Andrew Read**, *Pedersen Read, New Zealand*

**Peter Rauch**, *SWR, Switzerland*

**Adam Thornton**, *Dunning Thornton, New Zealand*

**C Integrity Management**

Hall 5, 2nd Floor, Vigyan Bhawan

Integrity Management: the business case.

Moderator: **Dr Jorge Díaz Padilla**, *Systec, Mexico*

**Naren Bhojaram**, *SSI, South Africa*

**Sutanu Ghosh**, *Ghosh, Bose & Associates, India*

**D An innovation strategy for consulting engineers**

Hall 6, 2nd Floor, Vigyan Bhawan

Seeking a strategy for innovation in the consulting engineering industry.

Moderator: **Michel Ray**, *Egis, France*

**Bernard Gilliot**, *Tractebel, Belgium*

**Flemming Pedersen**, *Ramboll, Denmark*

14.30-18.00 **Afternoon Tour: Humayun's Tomb & National Museum** (optional)

Coaches leave from the Hotel Le Méridien and return to the conference hotels.

15.30-16.00 Refreshment Break, Plenary Hall Foyer, Vigyan Bhawan.

16.00-17.15 **Future Leaders Workshop**

**FIDIC Young Professionals Management Training Programme**

Management trainees from FIDIC 2010 Young Professionals

Management Training Programme will report their key findings.

Plenary Hall, Ground Floor, Vigyan Bhawan

Chair: **Steen Frederiksen**, *SF-Consult, Denmark*

17.15-17.30 **FIDIC Young Professionals Management Training Programme**

Presentation of certificates to 2010 trainees.

Plenary Hall, Ground Floor, Vigyan Bhawan

Chair: **Greggs Thompoulos**, *FIDIC President*

17.30-21.30 **Young Professionals Technical Tour & Social Evening** (optional)

Limited places.

Register at FIDIC 2010 Registration Desk.

Coaches leave from the Vigyan Bhawan and return to the conference hotels.

**Wednesday - September 22**

08.00-08.30 Coaches leave from the conference hotels for the Vigyan Bhawan

09.00-10.30 **Processes in Innovation**

Consulting engineering services deal primarily with knowledge.

This is what they develop. This is what is delivered to clients. Knowledge needs to be carefully managed and nurtured for innovation to flourish. It must be

distributed and used wisely within firms, and shared within the industry. How should this be done effectively?

What roles do FIDIC, FIDIC Member Associations and their member firms have to play? Are the correct questions being posed and answers sought? Ensuring that the right people have all of the correct and necessary skills to manage knowledge through specific skills development is critical.

09.00-09.15

***Plenary Session: Day 2 Wrap-Up***

Plenary Hall, Ground Floor, Vigyan Bhawan

Chair: [Pablo Bueno Tomás](#), *Typsa, Spain*

09.15-10.30

***Plenary Session: Processes in Innovation***

Plenary Hall, Ground Floor, Vigyan Bhawan

Chair: [Pablo Bueno Tomás](#), *Typsa, Spain*

[Peter Chan](#), *Scott Wilson, Hong Kong*

[Dickson Lo](#), *AECOM Asia, Hong Kong*

09.00-13.30

***Morning Tour: Akshardham*** (optional)

Coaches leave from the Vigyan Bhawan and return to the conference hotels.

10.30-11.00

Refreshment Break, Plenary Hall Foyer, Vigyan Bhawan

11.00-12.30

***Business Sessions***

Business sessions explore the many facets of innovation, especially those relating to how projects are implemented.

**7 Tools of Innovation**

The session aims to build upon value engineering and life-cycle analysis, where innovations are always in demand. Best Practice Procurement also needs to be debated more thoroughly. Should Requests for Proposals also be more detailed and have broader objectives, with the proposals needing to be refocussed on these objectives?

Hall 4, 1st Floor, Vigyan Bhawan

Chair: [Adam Thornton](#), *Dunning Thornton, New Zealand*

[Sudhir Dhawan](#), *CEAI, India*

[Dick Kell](#), *Cardno, Australia*

[J.L. Narayan](#), *Ministry of Statistics, India*

[Kevin Stovell](#), *Mott Macdonald, UAE*



## 8 Managing Knowledge

The session will discuss strategies for fostering a culture that encourages innovation (sharing knowledge) within an organisation, across an entire industry, and indeed in society itself, with a focus on how FIDIC can facilitate the exchange of knowledge transfer across corporate boundaries without compromising competitiveness.

Hall 5, 2nd Floor, Vigyan Bhawan

Chair: *Patrick Batumbya, MBW, Uganda*

*Sunil Abrol, CDC, India*

*Prof. P.V. Indiresan, CEAI, India*

*V.S.R. Krishnaiah, National Informatics Centre*

*Eiichi Taketani, Japan Highway Public Corp., Japan*

## 9 Innovation in Risk Management

Risk allocation, namely the sharing of risks and rewards between owners, developers, consulting engineers, and contractors will be on the table for an honest interchange of ideas. An important issue arises with regard to innovation: the risks are not easily identifiable since uncharted territories are being explored. Given this scenario, it is difficult to arrive at equitable mechanisms for sharing the unknown - both risks and rewards. The session will discuss aspects of such forays into the unknown.

Hall 6, 2nd Floor, Vigyan Bhawan

Chair: *Dr Jae-Wan Lee, Sekwang, South Korea*

*Raghuttama Rao, ICRA, India*

*Andrew Read, Pedersen Read, New Zealand*

*Dr Rajeev Vijay, Halcrow, India*

12.30-14.00 Participants Lunch, Hanger, Vigyan Bhawan

12.30-14.00 **GAMA-Africa Networking Lunch**

Annexe, Vigyan Bhawan

Intended for participants coming from, and engaging, with, firms operating in Africa.

14.30-17.00 **Afternoon Tour: Dilli Haat** (optional)

Coaches leave from the Hotel Le Méridien and return to the conference hotels.

14.00-15.20 **Final Conference Reports: A Strategy for Change**

From the various seminars and workshops, a vision and

framework for the future will be presented. An action plan for FIDIC, for FIDIC Member Associations, and for consulting engineering firms will focus on the lessons learnt, the priorities to be addressed in raising the level of debate, and initiatives to enhance the tools available to the industry, and their application. The plan will be developed in the lead up to the FIDIC 2011 Tunis Conference.

Plenary Hall, Ground Floor, Vigyan Bhawan

*Geoff French, FIDIC Vice-President*

*Srikumar Ghosh, CEAI Immediate Past-President*

### 15.20-15.30 **Final Closing Remarks**

Plenary Hall, Ground Floor, Vigyan Bhawan

*Gregs Thomopoulos, FIDIC President*

*Kiran Kapila, CEAI Chair*

15.30-16.00 Refreshment Break, Plenary Hall Foyer, Vigyan Bhawan

16.00 Coaches return to the conference hotels from the Vigyan Bhawan

### 16.00-17.00 **FIDIC General Assembly Meeting**

Plenary Hall, Ground Floor, Vigyan Bhawan

All conference participants are invited to attend. FIDIC Member Association delegates should be announced to FIDIC by 17.00, Tuesday, 21 September 2010.

Chair: *Gregs Thomopoulos, FIDIC President*

19.30-24.00 **Gala Dinner** (included in conference programme)

Hotel Leela Kempinski, Diplomatic Enclave, Chanakyapuri

Coaches leave from the conference hotels at 18.30 and start returning at 23.00.

## Thursday - September 23

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07.00-17.30 **Post-Conference Day Tour: Agra Experience.** Coaches leave from the Hotel Le Méridien and return to the conference hotels.

## Friday - September 24

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07.00 **Post-Conference Two-Day Tour: Forts and Palaces of Jaipur**  
Coaches leave from the Hotel Le Méridien and return to the conference hotels.

FIDIC 2010 New Delhi events targeting Young Professionals (YP) are being coordinated for:

YPMTP	Those undertaking the FIDIC 2010 Young Professionals Management Training Programme, <a href="http://www.fidic.org/ypmtp">www.fidic.org/ypmtp</a> .
YP	Young professionals participating in the conference (some are delegates of Member Association YP forums).
YPF	FIDIC Young Professionals Forum members, <a href="http://www.fidic.org/ypf">www.fidic.org/ypf</a>

### Activities

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Wed. - Sat. 15 - 18 Sep	09.00 - 17.00	YPMTP Working Session, Venetian & Edward, Ramada Plaza Hotel
Sun., 19 Sep	09.00 - 12.00	YPMTP Working Session, Venetian & Edward, Ramada Plaza Hotel
	14.30 - 16.00	YPF Steering Committee meeting Venetian, Ramada Plaza Hotel
	17.30 - 18.30	YP Informal Mix and Meet Henri's Bar, Hotel Le Méridien
	19.00 - 21.00	Welcome Reception Sovereign Hall, Hotel Le Méridien
Mon., 20 Sep	16.00 - 17.30	YPF Open Forum and General Assembly Plenary Hall, Ground Floor, Vigyan Bhawan
Tue., 21 Sep	08.15 - 08.45	Meeting with FIDIC Executive Committee Hall 4, First Floor, Vigyan Bhawan
	16.00 - 17.00	Future Leaders Workshop Plenary Hall, Ground Floor, Vigyan Bhawan
	17.00 - 17.15	YPMTP Awarding of Certificates Plenary Hall, Ground Floor, Vigyan Bhawan
	17.30 - 21.30	YP Technical Tour and Social Evening Limited number; sign-up required Sign-up at FIDIC 2010 Registration Desk Coaches leave from Vigyan Bhawan.
Wed., 22 Sep	19.30 - 24.00	Cocktail Reception and Gala Dinner YPMTP tables Hotel Leela Kempinski, Chanakyapuri

Accompanying Persons (AP's) are asked to collect their badges and registration packs from the registration desks which are open as follows:

14.00 - 17.00	Sat., 18 Sep.	Ganesha Foyer, Le Méridien Hotel
09.00 - 17.00	Sun., 19 Sep.	Ganesha Foyer, Le Méridien Hotel
08.00 - 17.00	Mon.-Wed., 20-22 Sep.	Plenary Foyer, Vigyan Bhawan

### Sunday - September 19

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- 14.00 - 16.30 **Afternoon City Tour: Optional Tour: Old and New Delhi** (optional)  
Coaches leave from the Hotel Le Méridien and return to the conference hotels.
- 19.00 - 21.00 **Welcome Reception** (included in AP Programme)  
Sovereign, Hotel Le Méridien, Windsor Place  
Coaches leave from the other conference hotels at 18.15. The first coaches leave for hotels at 21.00. The last coach leaves at 21.30.

### Monday - September 20

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- 09.00 - 10.30 **Opening Ceremony** (included in AP Programme)  
Plenary Hall, Vigyan Bhawan  
Coaches leave from the conference hotels at 07.15 - 07.45
- 10.30 - 11.00 **Refreshment Break** (included in AP Programme)  
Plenary Hall, Vigyan Bhawan
- 11.00  
Coaches return to the conference hotels from the Vigyan Bhawan
- 11.00 - 17.00 **Three-Quarter Day Tour: Sanskriti Kendra** (optional)  
Coaches leave from the entrance to the Vigyan Bhawan and return to the conference hotels.
- 19.00 - 22.00 **Local Colour Night: Taj Mahal Hotel** (optional)  
Sardar Patel Marg, Diplomatic Enclave, Chanakyapuri, New Delhi 110 021 (tel: +91-11-26 11 02 02)  
Coaches leave from the conference hotels at 18.15. First coaches leave for the conference hotels at 22.00. Last coach leaves at 22.30.

### Tuesday - September 21

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- 08.00 - 08.30 Coaches to the Vigyan Bhawan leave the conference hotels
- 09.00 - 12.30 **Morning Tour: Qutab Minar and Lotus Temple** (optional)  
Coaches leave from the Vigyan Bhawan and return to the conference hotels.
- 14.30 - 18.00 **Afternoon Tour: Humayun's Tomb & National Museum** (optional)  
Coaches leave from the Hotel Le Méridien and return to the conference hotels.

### Wednesday - September 22

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- 08.00 - 08.30 Coaches to the Vigyan Bhawan leave the conference hotels
- 09.00 - 13.30 **Morning Tour: Akshardham** (optional)  
Coaches leave from the Vigyan Bhawan and return to the conference hotels.
- 14.30 - 17.00 **Afternoon Tour: Dilli Haat** (optional)  
Coaches leave from the Hotel Le Méridien and return to the conference hotels.
- 19.30 - 24.00 **Gala Dinner** (included in AP programme)  
Hotel Leela Kempinski, Diplomatic Enclave, Chanakyapuri  
Coaches leave from the conference hotels at 18.30 and start returning at 23.00.

### Thursday - September 23

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- 07.00 - 17.30 **Day Tour: Agra Experience**  
Optional post-conference tour. Coaches leave from the Hotel Le Méridien and return to the conference hotels.

### Friday - September 24

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- 07.00 **Two-Day Tour: Forts and Palaces of Jaipur**  
Optional post-conference tour. Coaches leave from the Hotel Le Méridien and return to the conference hotels.

**Sunday, September 19 – Old and New Dehli**

14.00 - 16.30: coaches leave from the Hotel Le Méridien and return to the conference hotels.

A tour of Old and New Delhi in luxury air-conditioned coaches. In two groups, with one group taking in the Red Fort, Jama Masjid, Rajghat and the India Gate and second group taking the same tour in reverse order. The tour visits: The Red Fort, built by the great Mughal Emperor Shah Jahan when he shifted his capital from Agra; Jama Masjid is the principal mosque of Old Delhi. Commissioned by the Mughal Emperor Shah Jahan, builder of the Taj Mahal, and completed in 1656, it is India's largest and best-known mosque; Rajghat, a black marble platform located on the banks of the river Yamuna and marking the spot of Gandhi's cremation on 31 January 1948, is left open to the sky and an eternal flame burns at one end; India Gate stands midway along the Rajpath or "King's Way", New Delhi's ceremonial boulevard that runs from Rashtrapati Bhavan through Vijay Chowk and India Gate to the National Stadium, Delhi.

**Monday, September 20 – Three-Quarter Day Tour: Sanskriti Kendra**

11.00-17.00: coaches leave from the conference venue, the Vigyan Bhawan, and return to the conference hotels. Tour includes lunch.

Visits to the Sanskriti Kendra and the Cottage Industries that allow participants to come into close contact with India's remarkable handicraft traditions. The tour starts with a visit to the Sanskriti Kendra, an artist village complex spread over eight acres, that houses the Museum of Everyday Art, the Museum of Indian Terracotta and the Textile Museum. It is located on the foothills of the Aravali Mountains on the outskirts of New Delhi. After lunch, participants visit the Central Cottage Industries Emporium, established in 1950, that has played a crucial role in preserving Indian handicrafts. By nurturing a rich 5000-year old cultural heritage and showcasing the work of craftsmen, weavers and folk artists from throughout India, the "Cottage Emporium" unfolds a rich saga of breathtaking masterpieces by skilled artisans.

**Tuesday, September 21 – Morning Tour: Qutab Minar and Lotus Temple**

09.00 - 12.30: coaches leave from Vigyan Bhawan and return to the conference hotels (coaches from conference hotels to Vigyan Bhawan at 08.00 - 08.30).

Guided tours of the Qutub Minar and the Lotus Temple testify to India's rich religious traditions. The Qutub Minar, the world's tallest brick minaret, forms part of the Qutub complex amidst the ruins of ancient Hindu and Jain temples which were destroyed to build the complex. The Qutub Minar is notable for being one of the earliest and most prominent examples of Indo-Islamic architecture. The Bahá'í House, popularly known as the Lotus Temple owing to its flowerlike shape, is a

prominent Delhi attraction. Completed in 1986 it serves as the Bahá'í religion's mother temple for the Indian subcontinent. The temple with its nine surrounding ponds occupies over 26 acres.

### **Tuesday, September 21 – Afternoon Tour: Humayun's Tomb & National Museum**

14.30 - 18.00: coaches leave from the Hotel Le Méridien and return to the conference hotels.

Guided tours of Humayun's Tomb and the National Museum. Humayun's Tomb comprises a complex of buildings built as the Mughal Emperor Humayun's tomb, that was commissioned by his wife Hamida Banu Begum in 1562. The National Museum on the corner of Janpath and Maulana Azad Road and adjacent to the Vigyan Bhawan, the conference venue, has over 200,000 items ranging from the pre-historic artifacts to modern works of art, mainly from India and central Asia. The museum features splendid chronological displays of selected art objects in several galleries.

### **Wednesday, September 22 – Morning Tour: Akshardham**

09.00 - 13.30: coaches leave from the Vigyan Bhawan and return to the conference hotels (coaches from conference hotels to Vigyan Bhawan at 08.00 - 08.30).

A visit to the massive and awesome Akshardham Temple Monument to World Peace that was inaugurated in 2005. It is often invoked as a modern-day wonder of the world – a miracle worked by the sacrifice of thousands of volunteers. The temple was built by the foundation that has built the various Swaminarayan temples across the world. It is a place of education, entertainment and enlightenment that leads to a powerful experience of Indian culture and an unique insight into Hinduism.

### **Wednesday, September 22 – Afternoon Tour: Dilli Haat**

14.30 - 17.00: coaches leave from the Hotel Le Méridien and return to the conference hotels.

A visit to Dilli Haat, a beautiful Indian crafts and food market and a true shopper's paradise that is located in the heart of Delhi. It has been deliberately made to resemble a traditional weekly village market, or haat. Small thatched roof cottages with a village atmosphere give it great ambiance. The market offers an exciting blend of handicrafts, food, and cultural activities. There are over 200 stalls with craftsmen displaying their wares from all over India. Some 25 food stalls serve a variety of India's many regional specialties.

### Thursday, September 23 – Day Tour: **Agra Experience**

07.00 - 17.30; coaches leave from the Hotel Le Méridien and return to the conference hotels.

Taking air-conditioned luxury coaches, there is a short stop at the tomb of Akbar the Great, an important Mughal architectural masterpiece built 1605-1613 and set in 120 acres of grounds in Sikandra, a suburb of Agra. Then visit the Taj Mahal, the world famous heritage site that is considered the finest example of Mughal architecture which combines elements from Persian, Indian and Islamic architectural styles. Following lunch at the Mughal Sheraton Hotel there is a guided tour of the Agra Fort, or more accurately a 94-acre walled palatial city, the most important fort in India, from which the Mughal emperors ruled India.

### Friday, September 24 – Two-Day Tour: **Forts and Palaces of Jaipur**

Coaches leave from the Hotel Le Méridien at 07.00 on Friday, 24 September, and return to the conference hotels at 17.30 on Saturday, 25 September.

Taking air-conditioned luxury coaches, drive to Jaipur (the “Pink City”) and check in at the five-star Rajputana Sheraton Hotel. Then enjoy a sightseeing tour of the City Palace (a palace complex that includes the Chandra Mahal and Mubarak Mahal palaces), Hawa Mahal and the Jantar Mantar. Overnight accommodation is provided in Jaipur and participants are at their leisure. On the second day, take a guided tour of the Amber Fort that includes an elephant ride and visits to the Jaipur markets. Coaches return to New Delhi in the afternoon



### Albania

Loka, Ilirjan	AACE
Miraj, Lida	AACE
Sokolovski, Gjorgji	Institut IGH

### Australia

Courtney, Matt	Cardno	<i>Megan Courtney</i>
Datar, Satyajit	GHD	
Kell, Dick	Cardno International	<i>Anne Kell</i>
MacLeod, Josephine	AECOM	
McVeigh, Michael	McVeigh Consultants	<i>Kim McVeigh</i>
Reed, Paul	Consult Australia	
Sheehan, Dennis	OPUS International Consultants	<i>Ruth Sheehan</i>
Trevarthen, Daniel	Norman Disney & Young	

### Austria

Gobiet, Andreas	Gobiet & Partner	<i>Anna Kupferschmidt</i>
Ledochowski, Ulrike	ACA	<i>Lech Ledochowski</i>
Painsi, Walter	ACA	

### Bangladesh

Ekram, Lailun Nahar	Engineers & Consultants	
Haque, Mahbub	BACE	<i>Lailun Nahar Haque</i>
Rafaquddin, A.K.M.	Development Design Consultants	<i>Nilufar Rafique</i>
Tarique, Chowdhury,	Hasan Development Design Cons.	

### Belgium

De Bosschem, Jan	Grontmij Belgium
Gilliot, Bernard	Tractebel
Panagopoulos, Panos	EFCA
van der Putten, Jan	EFCA

### Botswana

Datta, Manoj	Government of Botswana	
Izzett, Bob	GAMA	<i>Melody Izzett</i>
Motswagole, Kabelo	ACEB	<i>Wisiane Motswagole</i>
Mphake, Jay	ACEB/Geoflux	<i>Boingotlo Mphake</i>

### Canada

Bashir, Naseem	Williams Engineering	<i>Naseem Bashir</i>
Boyd, John	FIDIC Past-President	<i>Dairne Boyd</i>
Breton, Rejean	BBA	<i>Louise-Marie Dion</i>
Devnani, Sanjay	B.V. Anderson Associates	<i>Ina Devnani</i>

## Participants

Erian, Marie-Claude	Export Development	<i>Vibhav Agarwal</i>
Gamble, John	ACEC	
Grynol, Susie	ACEC	
Kuehne, Herb	Associated Engineering	<i>Elaine Kuehne</i>
McAllister, Joel	Dayton & Knight	
Morin, Wilfrid	Teknika HBA	<i>Pauline Lemaire Morin</i>
Morrison, Kenneth	R.V. Anderson Associates	<i>Ruth Morrison</i>
Mowat, Kimberly	R.V. Anderson Associates	
Newcomb, Chris	McElhanney Consulting Services	
Novak, Benno	Planmark	
Prentice, Rick	Stantec Consulting	<i>Jane Prentice</i>
Robinson, Andy	Robinson Consultants	<i>Bonnie Robinson</i>
Rudd, Kerry	Associated Engineering	<i>Jackie Rudd</i>
Steeves, Andrew	ADI	<i>Hope Steeves</i>
Stritesky, Vlad	Trow Associates	<i>Alena Stritesky</i>
Wilson, Selena	McElhanney Consulting Services	

### Chile

Ureta, Rene	FEPAC
-------------	-------

### China

Bai, Yuping	Chongqing Int. Invest. Cons. Group	
Bin, Shiqing	Chongqing Int. Invest. Cons. Group	
Bu, Zhiming	Shanghai Invest. Cons. Corp.	
Cai, Changhua		
Chan, Peter	Scott Wilson	
Chen, Keda	Sinopec Shanghai Engineering	
Chen, Lin	Power Eng. Consulting Group Corp.	
Chen, Liwen	Yunnan Engineering Consulting Centre	
Chen, Yan	Dev. & Reform Comm. of Guizhou Province	
Chengdong, Zhang	Shenzhen Hualun	<i>Peien Zhang</i>
Chunhong, Shen	BECC	
Cong, Lin	Legislative Affairs Office	
Dai, Ming	Chongqing Int. Invest. Cons. Group	
Donglin, Zhu	JECC	
Fan, Zhiyong	Development & Reform Comm. of Tianjin	
Gong, Jian	Beijing Municipal Engineering Consulting Corp.	
Guan, Changyu	Transport Planning & Res. Inst.	
Guo, Junfeng	Beijing Municipal Engineering	
Guo, Rubin	CAPEC	
He, Fangzhi	Beijing Municipal Engineering	

Hou, Shiyan	Mobile Group Design Inst.
Hu, Chen	New Era Engineering Consulting
Hu, Yuanyuan	Chongqing Int. Invest. Cons. Group
Hua, Jiang	CAPEC
Huang, Yu	Guangdong Electric Power Design Inst.
Ji, Xinchun	Beijing Bright Golden Bridge Posts & Telecomm.
Ji, Xinchun	China Mobile
Jiang, Changxing	Shandong Dev. & Reform Comm.
Jian, Gong	BECC
Jiang, Hua	CAPEC
Jiang, Lingyun	Shenzhen Gov. Invest. Project Evaluation Center
Jianping, Zheng	Jiangsu Engineering Consulting Center
Jing, Liu	Qinghai Engineering
Jinghong, Zang	BECC
Kong, Xiao	Building Design Consultants
Lai, Yumin	Yunnan Academy of Sci. & Tech. Information
Li, Changhai	Railway First Survey & Design Inst. Group
Li, Chaoxiong	Qingdao Engineering Consulting Inst.
Li, Hongchun	Beijing MTR Const. Admin. Corp.
Li, Jianjun	Engineering Cons. Center of Gansu Province
Li, Xingren	Ningxia Fazhan Engineering Consultants
Li, Zhitang	Communication & Information
Liang, Rongjin	Shandong Engineering Cons. Inst.
Liu, Hong	Lanzhou Govt Invest. Evaluation Center
Liu, Jing	Qinghai Engineering Cons. Center
Liu, Luobing	Halcrow (Shanghai)
Liu, Ting	Zhejiang Dev. & Planning Inst.
Liu, Xuelian	Beijing Shuangyuan Eng. Cons. & Supervision
Liu, Zengqiang	Northwest Electric Power Design Inst.
Liu, Zhijun	Guangdong Metallurgical & Arch. Des. Inst.
Lu, Donglai	Tianjin Engineering Cons. Assoc.
Lu, Jing	International Engineering
Lu, Ningqi	Zhejiang Prov. Inst. of Communications
Lu, Zhi An	Beijing Municipal Comm.
Ma, Gaoming	Zhejiang Dev. & Planning Inst.
Ming, Niu	JECC
Nong, Chenghao	Guangdong Electric Power Design Inst.
Pei, Minshan	CCCC Highway Consultants
Qian, Zhongqiu	Shanghai Trade Assoc. of Plant Eng. Cons.
Shen, Chunhong	Beijing Municipal Eng. Cons. Corp.

Shi, Aiguo	Lanzhou Gov. Invest. Evaluation Center
Shi, Liangqing	Transport Planning & Research Inst.
Songkai, Jiang	Jiangsu Engineering Cons. Center
Su, Yi Jiangsu	Posts & Telecomm. Planning & Design Inst.
Sun, Rui	Power Engineering Cons.Group Corp.
Sun, Zhicheng	Dept. of Fixed Assets Investment
Sun, Ji	Shanghai Investment Cons. Corp.
Tang, Lei	Chongqing Int. Invest. Cons. Group
Tang, Ping	CNAEC
Tian, Feng	CHELBI Engineering Consultants
Wang, Binxia	Henan Engineering Cons. Assoc.
Wang, Changan	CNPC Longsheng Taike Tubular Goods Tech.
Wang, Geping	Beijing Municipal Engineering
Wang, Hua	Shanghai Investment Consulting Corp.
Wang, Honggang	Petrochemical Consulting Corp.
Wang, Huiren	CNAEC
Wang, Jianping	Shanghai Municipal Dev. & Reform Comm.
Wang, Qiang	Jiangsu Posts & Telecomm. Plan.& Design Inst.
Wang, Qin	Northwest Electric Power Design Inst.
Wang, Xiaoli	Ministry of Industry & Information
Wang, Zixin	Water Res. Pearl River Planning
Wei, Lei	Chongqing Int. Invest. Cons. Group
Weng, Yicong	Shanghai Investment Cons. Corp.
Xie, Shaozhang	CHELBI Engineering Consultants
Xie, Yujian	Sinopec Shanghai Engineering
Yuanyuan, Hu	Chongqing Int. Inv. Cons. Group
Zhang, Chunlin	Association of Communications
Zhang, Guangjun	Beijing Municipal Engineering
Zhang, Hongtai	Metallurgical Engineering
Zhang, Hongbo	CNPC Longsheng Taike Tubular Goods Tech.
Zheng, Jianfei	Guangdong Planning & Design Inst. of Telecomm.
Zhang, Jinghong	Beijing Municipal Engineering Consulting
Zhang, Ruijie	CAPEC
Zhang, Shengzhi	Metallurgical Engineering
Zhang, Sijing	CNAEC
Zhang, Xiangli	Mobile Group Design Inst.
Zhang, Yan	Lanzhou Government Invest. Evaluation Center
Zhang, Yunfeng	Qingdao Engineering Consulting Inst.
Zhang, Yuqing	Northwest Electric Power Design Inst.
Zhang, Zhifeng	Dept. of Law & Regulation



## Participants

Artiga, Patrick	Societe Europeenne d'Etudes	<i>Maria-Teresa Artiga</i> <i>Josette Artiga</i>
Astier, Thierry	Campatec	
Bentejac, Alain	Syntec-Ingénierie	
Blary, Christian	BKW Energies	<i>Kevin Blary</i>
Bonollo, Guy		<i>Marguerite Bonollo</i>
Bourguignon, Jean-Marc	Freeteam	<i>Sylvie Bourguignon</i>
Cena, Dominique	CENA Ingénierie	<i>Martine Medico</i>
Crenier, Jean-Paul		<i>Michelle Crenier</i>
Delaunay, Jacques	ESGCB	<i>Nicole Delaunay</i>
Filipiak, Françoise	Durand Ingénierie Bâtiment	<i>Jean-Pierre Filipiak</i>
Gatti, Bernard	OTCE	<i>Anne-Michele</i>
Gaxieau, Thierry	Cabinet Etudes René Gaxieau	<i>Nathalie Volpi</i>
Hetzel, Jean Johanson		
Jaton, Pascal	IPCS	<i>Paola Jaton</i> <i>Victor Mesquita</i>
Leverger, Karine	Syntec-Ingénierie	
Montmasson, Bernard	Cabinet B Montmasson	<i>Margareth Montmasson</i>
Museau, Andre	CICF	<i>Sylvie Museau</i>
Pinto, Jean Pinto		<i>Monique Pinto</i>
Prie, Michel	CESYS	<i>Danielle Walther</i>
Ray, Michel	Egis	
Roiret, Xavier	CICF	
Sutra del Galy, Dominique	Sogeti Ingenierie	<i>Michele Sutra del Galy</i>
Taleb, Koudiri	Soc. des Lots Tech. du Batiment	<i>Atika Salim</i>
Thaury-Fleury, Anne	CICF	
Tremintin, Jean-Claude	Conseil & Administration	<i>Dominique Tremintin</i>
Uguet, Patrice	UGUET	<i>Joelle Uguet</i>
Valette, Michel	MV Ingenierie	<i>Monique Valette</i> <i>Gerard Vernay</i> <i>Anna-Marie Vernay</i>
Villette, Philippe	Villette Partners	

### Germany

Cornelius, Volker	VBI	
Crouch, Robin		<i>Hanne Crouch</i>
Demarre, Michel	EIC	
Henkes, Arno	DIWI Consult	
Kehlenbach, Frank	EIC	
Kordes, Bernd	Lahmeyer International	

Rollenhagen, Klaus	VBI	<i>Ana Maria Rollenhagen</i>
<u>Ghana</u>		
Asare-Yeboah, Frederick	Associated Consultants	
Diabene Opokua, Benedicta	Associated Consultants	
Okyere, Joseph	Comptran Engineering	<i>Winifred Okyere</i>
<u>Hungary</u>		
Borostyánkői, Mátyás	AHCEA	<i>Matyasne Borostyankői</i>
Bretz, Gyula	AHCEA	<i>Gyulane Bretz</i>
Rev, András	AHCEA	
<u>India</u>		
Abraham, K.P.	Delhi Tourism & Transport Dev. Corp.	
Abrol, Sunil CDC	Saroj Abrol	
Agarwal, Vidhya	Prakash Isha Consultants	
Aggarwal, Sanjeev	Egis	
Aggarwal, Sitaram		
Ahluwalia, Ajay	National Highway Authority of India	
Alimchandani, C.R.	STUP Consultants	
Arora, Dinesh	ICT	
Balehosur, Fakkirappa		
Basu, Amitava	ICT	
Benny, T.A.	CEAI	
Bhavsar, Jigesh N.	ICT	
Chakraborty, S.S.	CES	
Chatterjee, Samarjit	S. Chatterjee & Associates	<i>Pameli Chatterjee</i>
Chatterjee, Harsha	ICT	
Chattopadhyay, Benoy	Stanley Consultants	
Choudhury, Arup Roy		
Chugh, B.K.	Central Public Works Dept	
Dalal, Ashish	SAI Consulting Engineers	
Dandekar, Sai	Voltas	
Das, Sudipto	Ernst & Young	
Das, Atasi	ICT	
Datta, Prasad	Consulting Engineering Services	
Dhande, Sanjay G.	India Institute of Technology	
Dhawan, D.S.	CEAI	
Dutta, A.K.	DFCCIL	
Ekambaram, Raghuram	Consulting Engineering Services	
Gangopadhyay, S.A.		
Ghosh, Tapan	STUP Consultants	

## Participants

Ghosh, Srimonto	Consulting Engineering Services	
Ghosh, Srikumar	Consulting Engineering Services	<i>Manjusha Ghosh</i>
Ghosh, Sutanu	Ghosh Bose & Associates	
Ghosh, Somenath	CMD National Research Dev. Corp.	
Ghosh, Prodipto	TERI	
Ghoshal, Amitabha	Stup Consultants	<i>Sila Ghoshal</i>
Goel, O.P.	CPWD	
Gupta, Rajenda Kumar	Ru-Tech Services	<i>Usha Gupta</i>
Gupta, Navinender		
Gupta, Dinesh	DFCCIL	
Haran, J.P.	Tata Consulting Engineers	
Hasan, Rana	ADB	
Indiresan, P.V.		
Iruvanti, Ram	Kishore Technip KT	
Jagannathan, A.A.A.		
Jain, Prem C.	Spectral Services Consultants	
Jayakrishnan, K.	CTCI Corp.	
Kapila, Kiran	ICT	<i>Poonam Kapila</i>
Kapila, Prashant	ICT	<i>Himani Kapila</i>
Kehar, R.C.	ICT	
Khanna, Saurabh	ICT	
Kohli, Udesb	Engineering Council of India	
Krishnan, Jaya	Cinda Engineering & Cons.	
Krishnaiah, V.S.R.	National Informatics Centre	
Ku, Dongo	CTCI Corp.	
Kulkarni, Unmesh	Tata Realty & Infrastructure	
Kumar, Satish	Delhi Metro Rail Corp.	
Lal, A. Kumar	Egis	
Majumdar, Mili	Energy & Resources Institute	
Mani, Velpandian	Trent Cons. Engineers	<i>Mathialagan Rajagopal</i>
Masato, Nomura	Nippon Koei India	
Mathews, Neelam	ENR Delhi	
McClung, James	Louis Berger Group	
Mehendiratta, Mahendra	Mahendra Raj Consultants	
Mehra, Sunil	Tractebel	
Mehrotra, Subhash	Mehro Consultants	<i>Veena Mehrotra</i>
Mishra, Abhay	DFCCIL	



Mitra, Ajoy	Consulting Engineering Services	
Mondal, Banibrata	Stanley Consultants	
Mukherjee, Biswarup	LEA Associates South Asia	
Mull, A.P.	Tata Consulting Engineers	
Nag, Tarum	Consulting Engineering Services	
Najmi, S. Najmi	CEAI	
Nangia, M C	ICT	
Narain, A.D.	ICT	<i>Reeta Narain</i>
Narayan, J.L.,	Ministry of Statistics	
Nomura, Masato	Nippon Koei	
Parikh, Dhaval	SAI Consulting Engineers	
Patel, J.K.	National Highway Authority of India	
Pathak, S.K.	DFCCIL	
Pawar, Ajit		
Pedgaonkar, Sunil	Elx & Computer	
Prabhakar, Aseem	ICT	<i>Shuba Prabhakar</i>
Prakash, Madhusudaneshwar	DHV	
Prasad, S.N.	Egis India	
Pratapani, Praveen	Egis India	
Prerna, Sohal	Tandon Consult	
Puri, C.D.	Scott Wilson	
Purwaha, A.K.	India Engineers	
Raj, Mahendra		
Raj, Dev	National Highway Authority of India	
Raju, N.G.K.	ICT	
Ramamurthy, Nagesh	Construction Project Mgt Cons.	
Ramlal, C.S.S.B.	Egis India	
Rao, Raghuttama	ICRA Management Services	
Sandhwalia, P.S.	ICT	
Saran, B.B.	DFCCIL	
Saxena, N.C.	ICT	
Sehgal, Vivek	Lahmeyer International	
Sehgal, S.K.	Lahmeyer International	
Sengupta, Uttam	Voltas	
Sethi, M.P.S.	Louis Berger Group	
Sharma, Arun	CEAI	
Sharma, Devendra	SAI Consulting Engineers	
Shrivastava, Umesh	Holtec Consulting	
Simlai. Sumit	Egis	
Singh, Avadesh	Egis India	

## Participants

Singh, Mangu	DMRC	
Singh, Sidharth	WSP India	
Singh, Virbhadra	Ministry of Steel	
Sinha, N.K.	ICT	<i>Meena Sinha</i>
Somvanshi, Anurag	WSP India	
Swain, Brusava Kumar	ICT	
Tallur, G.C.		
Thakore, Saurin	SAI Consulting Engineers	
Tripathi, Shivani	CEAI	
Verma, V.K.	DFCCIL	
Vijay, P.B.		
Vijay, Rajeev	Halcrow	
Vyas, Jayashree	Self-Employed Women's Association	
Wij, Sangeeta	ICTSDEC	

### Indonesia

Hardjomuljadi, Sarwono	Ministry of Public Works	<i>Susan Hardjono Sarwono</i>
Iskandar, Nasser	State Electricity Corp.	
Sunidja, Harianto	BANI Arbitration Center	
Syarief, Dadang	Geo Dipa Energi	
Syarif, Dadang	PT Geo Dipa Energi	<i>Nina Anggraeni Syarif</i>
Umar, Husseyn	BANI Arbitration Center	

### Iran

Amirsoleymani, Touradj	ISCE	
Ayatollahi, Ataollah	ISCE	
Azizi, Manoochehr	ATEC Consultants	
Behnia, Mohammad Mehdi	ISCE	
Cont, Mandana	ISCE	
Fakhr Samadi, Manouchehr	ISCE	
Haddad, Javad	ISCE	
Mirzakhani, Edmond	ISCE	
Moin, Gholam Ali	ISCE	<i>Ilmira Chogan Sonboli</i>
Ramineh, Hormozd	ISCE	<i>Azadeh Vaziri</i>
Sadeghzadeh, Hamed	ATEC Consultants	
Sandiani, Sharam Sheikh	Pardad Vista	
Shokoufi, Nader	Tavon Consulting	
Yaghmai, Khorshid	ISCE	

### Ireland

Edge, Derrick	ACEI	<i>Heather Timoney</i>
MacDonald, Paul	Kildare National Road Design Office	
Timoney, Eamon	ACEI	<i>Kathleen Timoney</i>

### Japan

Akasaka, Kazutoshi	Nihon Suido Consultants	
Arakawa, Hiroto	JICA	
Fujioka, Kazuhisa	Oriental Consultants	
Hara, Takashi	Yachiyo Engineering	
Haru, Koichiro	Nihon Suido Consultants	
Hayabusa, Nagao	Hayabusa Consulting Engineer's Office	
Hayashi, Yukinobu	Nippon Koei	<i>Mari Hayashi</i>
Hirose, Noriaki	Nippon Koei	
Hirotsani, Akihiko	Oriental Consultants	<i>Annie Hirotsani</i>
Hitokoto, Masayuki	Nippon Koei	
Iguchi, Naoki	Anderson Mori & Tomotsune	
Ishii, Yumio	CTI Engineering	<i>Natsue Ishii</i>
Ito, Takashi	JICA	
Kanai, Keiichi	CTI Engineering	
Kanda, Yusuke	Oriental Consultants	
Kariya, Kaoru	Tokyo Engineering Consultants	
Kawakami, Eiji	CTI Engineering	<i>Kayoko Kawakami</i>
Kitano, Tomoyuki	Nippon Koei	
Kurashige, Toshio	Nihon Suido Consultants	
Morimura, Francis Kiyoshi	P.T. Morimura & Associates	
Nagano, Setsuo	ACK Group	
Nakamura, Kuniaki	Central Nippon Expressway	
Nishimura, Hideshi	Nihon Suido Consultants	
Takahashi, Shu	Nippon Koei	
Taketani, Eiichi	Japan Highway Public Corp.	
Tanaka, Hiroshi	Nippon Koei	
Toyama, Masato	CTI Engineering	
Tsuyusaki, Takayasu	Nippon Koei	
Uchimura, Konomu	CTI Engineering	<i>Kayoko Uchimura</i>
Yamashita, Yoshihiko	AJCE	<i>Michiko Yamashita</i>
Yoshida, Tamotsu	Nippon Koei	

## Participants

### Jordan

---

AbAbu Afief, Mohamad	JEA
Abu-Ghoush, Walid	Arabtech Jardaneh
Ayyash, Abdel Aziz	Sigma Consulting Engineers
Batayneh, Mei	Maisam Architects & Engineers
Elkarmi, Bader	Arabtech Jardaneh
Farah, Khitam	USAID Jordan Economic Dev. Program
Kamel, Rayek	Arab Cons Eng. Co. & Offices Synd.
Katkhuda, Izz-Din	Arab Center for Engineering Studies
Mansour, Hala	Maisam Architects & Engineers
Obeidat, Abdullah	JEA
Yghmour, Jawdat	Associated Consulting Engineers

### Kenya

---

Muchemi, Samuel	Kariuki Interconsult Engineers
-----------------	--------------------------------

### Kuwait

---

Al-Houti, Tareq Yousef Ibrahim	Kuwait National Petroleum
--------------------------------	---------------------------

### Lebanon

---

Dergham, Hassan	LACE	<i>Rana Fakh</i>
Fatha, Said	LACE	
Ishac, Joseph	LACE	<i>Jinane Wehbe</i>
Ishac, Joseph	LACE	

### Lybia

---

Ghellali, Hisham	NUC
------------------	-----

### Malawi

---

Chirwa, Manjano	WTM Chirwa & Associates
Shawa, Donns	ACEM

### Malaysia

---

Vasudevan, Prem Kumar	ACEM
Wong, Pek Yin	ACEM

### Mexico

---

Díaz Padilla, Jorge	SYSTEC SA	<i>Patricia Díaz Padilla</i>
---------------------	-----------	------------------------------

### Montenegro

---

Zivkovic, Zarko	ACEM
-----------------	------

### Morocco

---

Ziani, Moncef	FMCI / CID
---------------	------------

## Participants

### Nepal

Amatya, Keshab M. SCAEF

### Netherlands

Nijpels, Ed NLingenieurs  
 Noy, Harrie Arcadis  
 Oortwijn, Paul NLingenieurs *Mardi Oortwijn*  
 Prins, Vic DHV Holding  
 van der Kolk, Peter NLingenieurs  
 van der Putte, Ike RPS Advies  
 Wijdemans, Rob NLingenieurs *Jetty Wijdemans*

### New Zealand

Chapman, Graham ACENZ Gael Chapman  
 Innes, Tony Sinclair Knight Mertz  
 Read, Andrew Pedersen Read  
 Shaw, Kieran ACENZ *Susie Shaw*  
 Thornton, Adam Dunning Thornton Consultants *Kate Thornton*

### Nigeria

Abdullahi Maimaje, Ibrahim Ecological Consultants  
 Abdulrahman, Usman McAdog & Associates  
 Abe, Dapo Morgan Omonitan & Abe  
 Adamu, Suleiman Integrated Engineering Associates *Hauwa Adamu*  
 Adeola, Adebayo CPMS *Debo Adeola*  
 Adesina, Michael Sshwed Associates  
 Adetiba, Mayen ACEN/GAMA  
 Adetunji, Olusegun A. Morgan Omonitan & Abe  
 Amode, Babatunde ACEN  
 Anwo, Kayode Kayis Consulting Engineers  
 Bankole, Ilesanmi SANOL Engineering Consultants  
 Buga, Ibrahim Kabir & Associates  
 Danlami, Nasiru Kabir & Associates  
 Ebbah, Danladi Teamwork Global Associates *Patience Abu*  
 Idowu, Kolawole ACEN  
 Isiolaotan, Dapo Comprehensive Proj. Mngt *Olubanke Isiolaotan*  
 Molokwu, Chinedu Yolas Consultants *Bridget Molokwu*  
 Obiakor Ossai, Emma Peem Engineering Associates *Scholastica Ossai*  
 Ogunbayo, Ibikunle KOA Consultants *Atoke Ogunbayo*  
 Ogunde, Babatunde Adedoyin UNECON Associates *Iyabode Ogunde*  
 Okodi-Iyah, John Double Q International *Grace Okodi-Iyah*  
*Ndatse Okodi-Iyah*

## Participants

Okoroma, George	GAPEC Consultants	<i>Ngozi Okoroma</i>
Okutinyang, Mbim		
Oloko, Babatunde	Livingstone Consultants	
Onyebuchi, Emmanuel	KOA Consulting	
Osoba, Eben	Ebcon Engineering & Construction	
Oyenekan, Josiah Olanrewaju	ACEN	<i>Adebisi Oyenekan</i>
Rafindadi, Nuruddeen	Afri-Projects Consortium	<i>Saratu M. Rafindadi</i>
Sagaya, Yusuf	Yolas Consultants	<i>Faridah Sagaya</i>
Ufoeze, Ikechukwu	PSE Consultants	
Umar, Kabir	Kabir & Associates	<i>Hadiza Kabir Umar</i> <i>Aisha Kabir Umar</i> <i>Rabiatu Kabir Umar</i>
Uujamhan, Joseph	Oska-Jo & Partners	

### Norway

Boesen, Carsten Toft	NIRAS	
Frellumstad, Tore	RIF	
Hansteen, Liv Kari	RIF	
Johnsrud, Jan	RIF	
Mork, Oyvind	RIF	<i>Inger Johanne Bergstoei</i>
Sagen, Trygve	RIF	

### Pakistan

Osmani, Inam Ahmed	ACEP	
Siddiqui, Ahsan Azhar	ACEP	

### Philippines

Madrazo, Virgilio	CECOPHIL	
Sharif, Hamid	ADB	
Yang, Dan	ADB	

### Poland

Tischer, Alejandro Varon	Apia XXI IAK	
Woznicki, Krzysztof	SIDIR	<i>Dorota Woznicki</i>
Zakowska, Lidia	Cracow University of Technology	

### Portugal

Bialachowski, Jakub	B-Act	
Carneiro, Victor	APPC	<i>Alexandra Lopes</i>

### Qatar

Sequeira, Lisa GHD Global Pty. Ltd.

## Participants

### Romania

Dragan, Ioana	S.C. Pro Investment Capital
Panduru, Eva	Ministry of Environment

### Saudi Arabia

Arabiah, Abdulrahman	Arabiah and Partners
----------------------	----------------------

### Serbia

Matic, Nikola	ACES
Sehic, Andrea	ACES
Topalovic, Srdjan	

### Singapore

Galavazi, Arnold	DHV Group
Huan Tan, Sok	Ronnie & Koh Consultants
Kahn, Peter	Pöyry Management Consulting
Sivakumaran, Murugesu	SMS Consulting Engineers

### Slovakia

Brlaj, Ivan	SACE
-------------	------

### South Africa

Bhojaram, Naren	SSI	
Boshoff, Anton	Bigen Africa	
Du Plessis, Gerhard	THM Engineers	<i>Naomi Du Plessis</i>
Gertzen, David Michael	Vela VKE	<i>M.A. Gertzen</i>
Hounsome, Robin Simon	Golder Associates Africa	
Kathrada, Ahmed	ASCH Professional Services	
Kruger, Michele	CSVwater	
Lotter, Zulch	CESA	<i>Marilien Lotter</i>
Naidoo, Dempsey	PD Naidoo & Associates	<i>Jackie Naidoo</i>
Padayachee, Malcolm	Glenrand MIB	
Pirie, Graham	CESA	<i>Patricia Pirie</i>
Queripel, Pierre	Henwood & Nxumalo	
Reddy, Jarendra	Goba	
Sprong, Willem	Arcus Gibb	
Swart, Francois	Bigen Africa	<i>Martjie Swart</i>
Tajbhai, Mohsin	ASCH	
Taute, Arthur	Vela VKE	<i>E. Taute</i>
Viljoen, Peter	Goba	<i>Janine Viljoen</i>
Visser, Meggyn	Glenrand MIB	
Vries, Richard	Arcus Gibb	

## Participants

### South Korea

Cho, Kun Hwan	Daeyeong Ubitec	
Chung, Hee Yong	Chungsuk Engineering	
Hwang, Soo Il	KENCA	<i>Jae Sun Lee</i>
Kang, Ho Ig	Cheil Engineering	<i>Joung Sun Park</i>
Kang, Jae Hong	Kyong Dong Engineering	
Kim, Dae Young	KRTC	<i>Sung Hee Lee</i>
Kim, Jong Wan	OKTO Engineering	<i>Young Suk Cho</i>
Kim, Ki Sik	Han Yang Electrical Engineering	<i>Chung Hee Suh</i>
Kim, Sa Joon	Daeju Consulting & Engineering	<i>Cho Ok Ja</i>
Kim, Tae-Hyung	Builders Daily	
Lee, Bongjae	Rhehwa Engineering	<i>Sunmi Back</i>
Lee, Chan Joo	Moon Engineering	
Lee, Chang-Won	Ministry of Knowledge Economy	
Lee, Hae Kyoung	Dasan Consultants	<i>Ji Yeon Hwang</i>
Lee, Jae-Wan	Sekwang Engineering Cons.	<i>Allison Curran-Lee</i>
Lee, Junsuk	KENCA	
Lee, Kyu Taek	Han Seo Engineering	
Lee, San-Keun	KENCA	
Lee, Sang Ik	Dongshin Engineering & Consultants	
Lee, Woo Jeong	Dae Han Consultants	<i>Mi Sook Kim</i>
Moon, Hunil	KENCA	
Noh, Woo Kyun	Daehan Aero Survey	
Park, Sung	Kyu Korea Engineering Consultants Corp.	
Park, Young	Dong Il Engineering Consultant	
Park, Jeong Jun	KENCA	
Shin, Yeon Chul	Engineering Financial Coop.	<i>Yang Hee Son</i>
Suh, Suk Koo	Seoyeong Engineering	
Yoo, Won-Sang	KENCA	

### Spain

Bueno Tomás, Pablo	Typsa	<i>Sonsoles Bueno</i>
Garcia del Villar, Antonio	Clothos	
Gonzalez Galvez, Alberto	Ardanuy Ingenieria	
González Vallvé, José Luis	Tecniberia	
José Ramon, Gonzalez Pachon	Typsa	

### Sri Lanka

Gunasekera, Mervyn	ACESL
Hettiarachchi, Induni	RDI
Kumaraswamy, Suntharalingam	ACESL



## Participants

### Sudan

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Abdul Rahman, Mohamed E.	SEACA
Bannaga, Sharaf	Bannaga Consult
Zaki, Ashraf	SEACA

### Sweden

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Moller, Kaj B.	Sweco International
Wastfelt, Lena	STD/Almega AB

### Switzerland

---

Boswell, Peter	FIDIC	
Chollet, Eivor	FIDIC	
Fossati, Silvia	FIDIC	
Johansson, Caterina	FIDIC	
Marti, Mario	USIC	
Ramos, Yvette	Firstec SA	
Rauch, Peter	USIC	<i>Isabelle Gerber</i>
Vink, Enrico	FIDIC	
Walker, Margaret	FIDIC	<i>Stephanie Vink</i>

### Tanzania

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Kamulali, Mwesigwa N.P.	EM Consultants	
Lema, Ninatubu	ERB	
Lori, Yesaya Gabriel	LOMO Consult	<i>Julita Daha Lori</i>
Lutego, Chessus Alois	Tanzania Buildings Agency	
Mkamba, Ali Omar	ACET	
Mlote, Steven	Malekela Engineers Registration Board	
Msolla, Emmanuel	NORPLAN Tanzania	
Muhegi, Boniface	CRB	
Mushi, Exaud	NORPLAN Tanzania	
Njau, John Ainainyi	Tanzania Buildings Agency	
Nyange, Nuberis	Ambicon Engineering	
Temu, Harold	Electriplan	<i>Anna Temu</i>

### Tunisia

---

Chater, Nabil	ANBEIC	
Fakhreddine, Mrabet	ANBEIC	
Sharma, Vinay	African Development Bank	
Temimi, Moncef	ANBEIC	

### Turkey

---

Akman, Altug	ESPROJE	<i>Selma Aysoy Akman</i>
Aydin, Hamdi	ATCEA - Turkey	

## Participants

Aydin, Seyfettin	Temelsu Int. Eng. Services	<i>Candin Aydin</i>
Cölasan, Fatma	ATCEA	
Demikran, Mehmet Ali	Temelsu Int. Eng. Services	
Eravci, Mehmet	Temelsu Int. Eng. Services	
Karagöz, Mustafa H.	Eko Construction & Trade	

### Uganda

Batumbya, Patrick	MBW	<i>S. Batumbya</i>
Kangwamu, Stephen	Multi-Konzults	
Kibuuka, Ronald	PROME Consultants	
Mabonga, Pande Michael	MBW	
Mutyaba, Twaib	PROME Consultants	
Ssebanakitta, Peter. W.	Uganda National Roads Authority	

### United Arab Emirates

Abusetta, Sulaiman	Premier Consult	
Gligic, Maja	Harradine Golf	
Nooruddin, Ibrahim	Kumho Ascon JV	
Singla, Bhaskar	RAK Properties	
Stovell, Kevin	Mott MacDonald	
Vats, Shivender	Arif & Bintook Consulting	

### United Kingdom

Bari, Naomi	ACE	
Braithwaite, Peter	CH2MHill	<i>Roanne Braithwaite</i>
Cole, Chris	WSP Group	
French, Geoff	Scott Wilson	<i>Annie French</i>
Macit, Dilek	EBRD	<i>Marcus von Bock und Polach</i>
Niebles, Eduardo	BST Global (Europe)	
Ogunshakin, Nelson	ACE	<i>Helen Ogunshakin</i> <i>Ms A. Ogunshakin</i>

### USA

Baldor, Javier	BST Global	
Dennis, Tshaka	Stanley Consultants	<i>Precious Dennis</i>
Howard, Bill	CDM	
Kothari, Manish D.	Sheladia Associates	
Roberts, Gayle	Stanley Consultants	<i>Stan Roberts</i>
Speden, Liam	Autodesk	
Sperry, Nancy	Deltek	
Steiner, Mark	ACEC	
Stone, Sam	Stanley Consultants	

## Participants

Stump, Richard	Stanley Consultants	
Stump, Gerald	ACEC	<i>Robin Stump</i>
Thomopulos, Gregs	Stanley Consultants	<i>Mettie Thomopulos</i>
Tyler, Ralph	Ralph Tyler Companies	<i>Zoe Tyler</i>
Wallace, Bill	Wallace Futures Group	<i>Diane Wallace</i>

### Uzbekistan

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Mirakhmedov, Mirodil	UZACE	
Sadriddinov, Bakhtiyar	UZACE	

### Vietnam

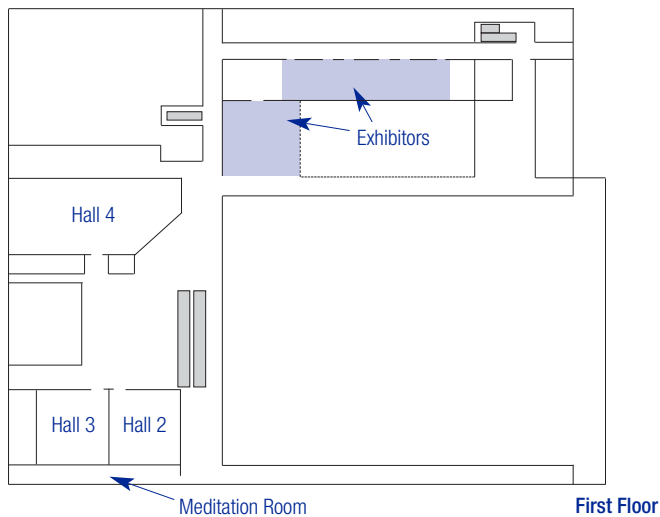
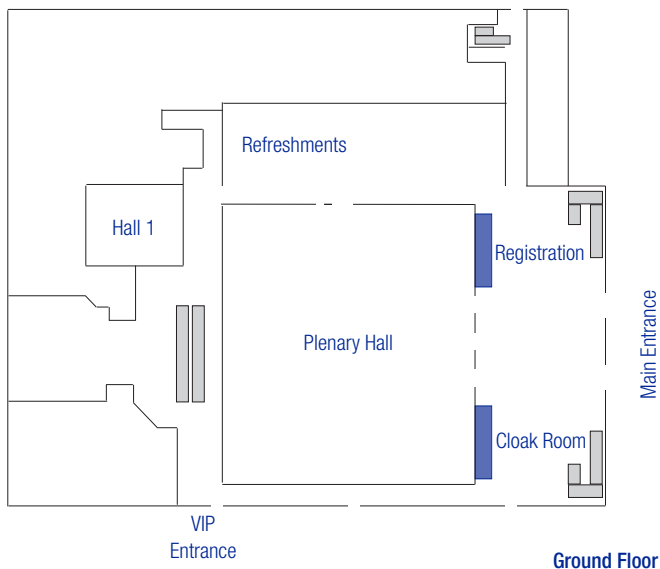
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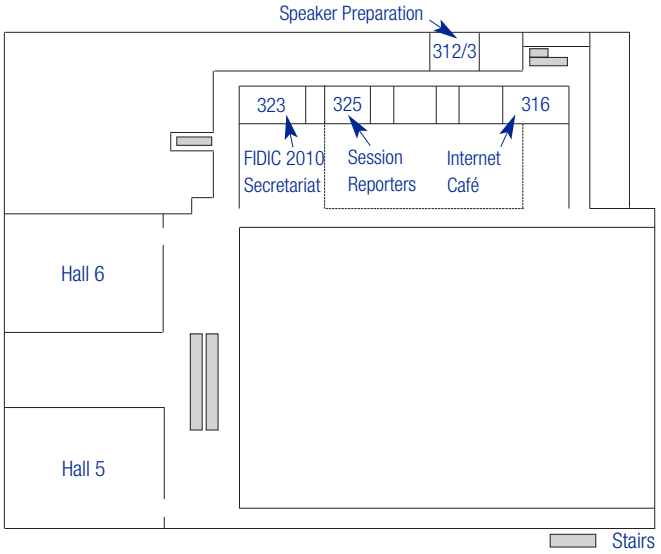
Le Net Nam	LCT Lawyers	
Nguyen Dan Can	VECAS	
Nguyen Thi Hong Van	VECAS	
Pham Thi Thu Hang	VECAS	

### Zambia

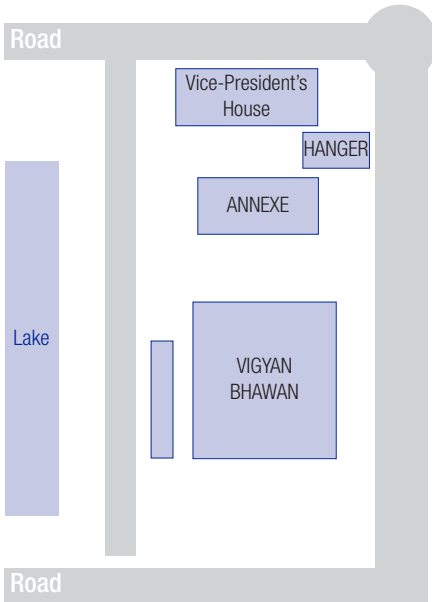
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Mushingge, Renatus	BICON Zambia	<i>Maureen Mushingge</i>
Simumba, Samuel	Scott Wilson Zambia	
Sitali, George	ACEZ/BCHOD	<i>Anne Sitali</i>





Second Floor



Participant lunches take place in the Hanger beside the Annexe to the Vigyan Bhawan conference center. Some meetings take place in the Annexe.

### FIDIC 2010 Secretariat

*Saturday - Sunday, 18 - 19 September 2010*

Allure, Hotel Le Méridien, Janpath, New Delhi 110 001

Tel: +91-11-23 46 01 70; fax: 91-11-23 46 01 71

Mob: +41-79-298 96 66; [fidic@fidic.org](mailto:fidic@fidic.org)

*Monday - Wednesday, 14 - 16 September 2009*

Room 323, 2nd Floor, Vigyan Bhawan, Maulana Azad Road, New Delhi 110 003

Mob: +41-79-298 96 66; [fidic@fidic.org](mailto:fidic@fidic.org)

### Optional tours & events organiser and coaches during the conference

International Travel House (ITH)

T-2, Community Centre

Sheikh Sarai Phase 1, New Delhi 110 017

Tel: ++91-11-46 05 91 16; fax: +91-11-26 01 15 43

[sudipsinha@ith.co.in](mailto:sudipsinha@ith.co.in); [www.travelhouseindia.com](http://www.travelhouseindia.com)

### Vigyan Bhawan Conference Centre

Maulana Azad Road, New Delhi 110003

Tel.: +91-11 23 36 44 15; +91-11-23 36 17 13

### New Delhi Tourist Office

Services International, 25/8, Guru House, Old Rajinder Nagar, New Delhi 110 060

Tel.: +91-11-41 05 05 60 /70 /80 / 90; fax: +91-11 25 74 97 97

[services@india-travel.com](mailto:services@india-travel.com); [www.delhitourism.com](http://www.delhitourism.com)

### Government of India Tourist Office

Ministry of Tourism, Transport Bhavan, Parliament St, New Delhi 110 001

Tel: +91-11-23 71 19 95; fax: +91-11-23 71 05 18

[contactus@incredibleindia.org](mailto:contactus@incredibleindia.org); [www.incredibleindia.org](http://www.incredibleindia.org)

### Indira Gandhi International Airport

Flight information: [www.newdelhairport.in](http://www.newdelhairport.in)

### New Delhi travel guide

[wikitravel.org/en/Delhi](http://wikitravel.org/en/Delhi)

### FIDIC 2010 YPMTP Sessions

Ramada Plaza Hotel, 19, Ashoka Road, New Delhi 110 001

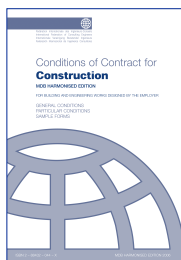
Tel: +91-11-43 55 55 55; Fax: +91-11-43 55 55 56

[info@ramadaplazadelhi.com](mailto:info@ramadaplazadelhi.com); [www.ramadaplazadelhi.com](http://www.ramadaplazadelhi.com)

Interested in knowing more about FIDIC conditions of contract?

Need to be updated about the latest developments?

Keen to meet some of the people responsible for drafting and managing the contracts and as well as users?



Visit us on the FIDIC stand in the exhibition area, 3rd Floor, Vigyan Bhawan.

Philip Jenkinson, *Chair, FIDIC Contracts Committee*, is available for discussion and consultation together with the FIDIC management team supported by several international users of the FIDIC contracts.

### **Don't miss this unique opportunity!**

FIDIC contracts are the recognised global standard, widely used in all legal jurisdictions by all the major building and infrastructure sectors.

The FIDIC Construction Contract has been adopted by the Multilateral Development Banks for MDB-financed projects and by an increasing number of bilateral development agencies.

The latest FIDIC series of works contracts include:

- Short Form of Contract
- Construction Contract
- MDB Harmonised Construction Contract
- Plant and Design-Build Contract
- EPC/Turnkey Contract
- DBO Contract

Also important are:

- Construction Subcontract **NEW!**
- Design-Build Subcontract **PLANNED!**
- Project Procurement Guide **FORTHCOMING!**

Phone +41-79-298 96 66 to arrange a meeting.

**Monday - September 20**

09.00 **Opening Ceremony**  
Plenary Hall, Vigyan Bhawan

10.00 Break: Plenary Hall Lobby, Vigyan Bhawan

11.00 **Delivering Innovation: Plenary Session**  
Plenary Hall, Vigyan Bhawan

12.00 Lunch: Hanger, Vigyan Bhawan

13.00

14.00 **Delivering Innovation: Business Sessions**  
Vigyan Bhawan

15.00 Break: Plenary Hall Lobby, Vigyan Bhawan

16.00 **Forums and BST Seminar**  
Vigyan Bhawan

17.00

18.00

19.00 Local Colour Night: Taj Palace Hotel (optional)

**Tuesday - September 21**

Plenary: **Day 1 Wrap-Up Session**  
**Project Sustainability: Plenary Session**  
Plenary Hall, Vigyan Bhawan

Break: Plenary Hall Lobby, Vigyan Bhawan

**Business Sessions**  
Plenary Hall, Vigyan Bhawan

Lunch: Hanger, Vigyan Bhawan

**Project Sustainability: Business Workshops**  
Vigyan Bhawan

Break: Plenary Hall Lobby, Vigyan Bhawan

**Future Leaders Workshop**  
Plenary Hall, Vigyan Bhawan

YP Technical Tour and Social Event

**Wednesday - September 22**

Plenary: **Day 2 Wrap-Up Session**  
**Processes in Innovation: Plenary Session**  
Plenary Hall, Vigyan Bhawan

Break: Plenary Hall Lobby, Vigyan Bhawan

**Business Sessions**  
Vigyan Bhawan

Lunch: Hanger, Vigyan Bhawan

**Final Conference Report**  
Plenary Hall, Vigyan Bhawan

Break: Plenary Hall Lobby, Vigyan Bhawan

**FIDIC General Assembly Meeting**  
Plenary Hall, Vigyan Bhawan

Gala Dinner: Leela Kepinski Hotel