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FIDIC-SIDiR-EFCA Regional Infrastructure Conference

Krakow
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*Golden Principles of
FIDIC Conditions
of Contracts*

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CEE Countries —» The “Region of Experience” for FIDIC Contracts

REASONS?




- » acceptable by EU and most international financing institutions
- » suitable for / covers most of the project types
- » lack of local, suitable forms
- » no need to find out individual contracts
- » sufficiently flexible to amend & tailor
- » application required by law
- » and many more ...



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Is then this “*natural*” choice of contract always so easy and without challenges for CEE Public Employers?

How about project preparatory phase?

Do Employers have adequate/sufficient technical assistance?

Are Employers ready to accept basic risk sharing principles?

Shifting most of the risks to the contractor is
“*protecting public money*”?



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The previous “*bad experience*” leads to frustration, and “*heavy customizing*” of future contracts!

Conflicting local legislation

«— ??? Lack of knowledge / experience

Managing claims / variations

{ ...complicated
...requires additional resources
...requires additional finance
...frequently “*questionable*”

No trust laid in the Engineer

Heavy bureaucracy

...and many more...



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The “Real Life” Story:

General Conditions of Contract » « Particular Conditions of Contract



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EXAMPLE 1:

*Delete Sub-clause 1.9 +
Delete the 3rd and 4th
paragraph in Sub-clause
5.1 (1999 YB)*

CONSEQUENCE:



*“The project started off as a **Red Book** concept, but we decided to have Yellow, what it became at the end of the day...”*



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EXAMPLE 2:

Delete Sub-clause 20.1

*“We decided to maintain
» Variations « – but we
do not entertain claims”*

CONSEQUENCE:

Claims? – WHAT
CLAIMS???



Are you serious
DELETING THIS???



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EXAMPLE 3:

*Anywhere in these
Conditions, where “profit”
is mentioned to be
payable to the
Contractor, this profit
should be 0% of the
Cost.*

CONSEQUENCE:

PROFIT? – On the
account of PUBLIC
MONEY???



Have you EVER
imagined being an
entrepreneur???



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EXAMPLE 4:

Delete All Sub-clauses in
Clause 20 except 20.1

*“...well DAB... We tried, BUT
it was expensive, decided
nearly always against us and
the decision was not
enforceable under the law!”*

CONSEQUENCE:

Disputes? – WE
WON'T HAVE ANY!!!



Are you sure? IS THIS
REALLY GOOD FOR
YOU???



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EXAMPLE 5:

Delete the 2nd
paragraph in Sub-
clause 8.3 and replace:
any Contractor's
Programme shall be
subject to the
Engineer's approval...

CONSEQUENCE:

The Engineer SHALL
HAVE STRONG
CONTROL!!!



Who's Programme?
WHO IS LIABLE???



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EXAMPLE 6:

Delete the first paragraph in Sub-clause 8.1

“How come, that the Engineer tells when to start? Anyway, the Contractor shall start immediately after signing the contract!”

CONSEQUENCE:

No need! – Just keep it “simple”!!!



Do you mean: signing of Contract = COMMENCEMENT??



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Risks: Should the Contractor bear them all?

► If risks allocated to the Contractor become **excessively high**, any or more of the following may occur:

- Higher tender price,
- Failure of the tender and disruption of project,
- Non-participation in the tender of conscientious and capable contractors,
- Contract award to a tenderer incapable of estimating risks,
- Poor construction quality, delays,
- Undermining the relationship of mutual trust,
- A number of groundless claims from the Contractor,
- Frequent disputes,
- In an extreme case, termination of the contract.



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What is your experience / thought ?

- 1 What do you think, can these “**heavily customised**” contracts still be called “**FIDIC contracts**”?
- 2 Have you experienced similarly **distorted FIDIC conditions** of contract?
- 3 What do you think, is it **possible** to identify “**not to touch**” conditions?
- 4 What do you think, **should FIDIC do something** against such misuses?
- 5 What do you think, **has FIDIC** any effective means, it could use for such preventive measures?



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Thank You for your Kind Attention!

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